

Value Stream Waste Management Mba 30

Karen Martin,Mike Osterling

Value Stream Mapping 50MINUTES,2017-08-25 Understand value stream mapping in no time! Find out everything you need to know about this powerful tool with this practical and accessible guide. In an increasingly competitive business world, identifying the areas where your company is losing time and money can give you a vital edge. Value stream mapping is one of the most popular tools of lean management and is easy to apply to virtually any production process, allowing you to locate and eliminate sources of waste and streamline your operations. In 50 minutes you will be able to:

- Understand the main principles behind value stream mapping and lean management
- Identify the key icons used in VSM and find out what they mean
- Draw up your own map of material and information flows and use it to identify sources of waste

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Untangling with Value Stream Mapping Ovidiu Contrás,2022-04-05 The standard belief in books about Lean initiatives and value stream mapping (VSM) is that VSM works well on transactional processes (which are primarily linear processes where handoffs are well defined and the outcome is known) and it is useful for repetitive projects or products. This book counters these statements by clearly demonstrating how a VSM exercise can be successfully performed in complex, multifunctional environments involving nonrepetitive work, such as aircraft new product development, custom engineering, software development and project management. The methodology described in this book is the result of more than ten years of refinement and is based on practice while working with multidisciplinary teams and helping them achieve their goals. This is a novel approach to capturing the information flow in a VSM by recognizing it as the place where most of the issues are generated, especially for the previously mentioned environments and the fact that classical mapping methodologies (including classical VSM) do not capture it well. The VSM methodology that the author developed goes to the essence of a VSM (activities flow, information flow, timeline), uses conventional VSM icons and some custom information flow icons and helps the following: Quantifying waste (VSM literature gap) Making disconnects visible (VSM literature gap) Making behavioral and cultural patterns visible (VSM literature gap) If the steps are followed thoroughly, then lead time reductions ranging from 60% to 88% are achieved, along with increased availability of resources, more output with the same resources, projects delivered on time and, most importantly, colleagues embracing the Lean mindset, which greatly contributes to maintaining the gains. Essentially, this book helps readers perform a VSM in environments where multiple stakeholders interact with each other to deliver a product or a service with unclear aspects, such as what the product/service is, how all involved can contribute to the product or service transformation and how the interactions between them occur. For example, the products/services targeted in this book include test results, analysis results, a custom design, a process, a methodology, an engineering change, integrated enterprise software and engineering drawings. Concurrently, this book helps readers map behavioral patterns, such as micromanagement, and company culture aspects, such as excessive governance and decisions by committee.

The Lean and Environment Toolkit ,2006

Value Stream Mapping for the Process Industries Peter L. King,Jennifer S. King,2015-04-24 Providing a framework that highlights waste and its negative effects on process performance, value stream maps (VSMs) are essential components for successful Lean initiatives. While the conventional VSM format has the basic structure to effectively describe process operations, it must be adapted and expanded to serve its purpose in the process industry. This book describes in detail how to create a complete VSM for a process industry manufacturing operation. Detailing the unique features of process operations and why they require additions and adjustments to traditional VSMs, the book walks readers through the steps in analyzing the map. It explains how to scope improvement projects, prioritize them, and then use future state VSMs to illustrate and motivate systemic improvement. In doing so, it supplies readers with a roadmap for a complete Lean transformation. Describes how to analyze the map for waste and flow issues so that they can be reduced and even eliminated Provides examples of the calculations needed for the flow parameters in data boxes Explains how the VSM concept can be applied to the entire supply chain Includes strategies for engaging your entire workforce in map creation The book introduces a target manufacturing process and uses it to describe how to create a complete VSM. The target process is complex enough to illustrate the issues often encountered in mapping a process industry operation, but straightforward enough to explain all of the mapping considerations and decisions. The book includes real examples of how VSMs brought much greater clarity to the real issues the processes faced and cases where the insight enabled management to avoid costly, inappropriate investments.

Lean Management Principles for Information Technology Gerhard J. Plenert,2011-07-28 Whether it's because of a lack of understanding, poor planning, or a myriad of other things, 50 to 60 percent of the IT effort in most companies can be considered waste. Explaining how to introduce Lean principles to your IT functions to reduce and even eliminate this waste, *Lean Management Principles for Information Technology* provides t

The Complete Lean Enterprise Beau Keyte,Drew A. Locher,2015-12-23 The first edition of this book won a Shingo Prize for Excellence in Manufacturing Research, and now, following in the tradition of its bestselling predecessor, *The Complete Lean Enterprise: Value Stream Mapping for Office and Services*, Second Edition details a robust step-by-step approach for implementing Lean initiatives in the service industry and office environments. A must-read for those looking to maximize the value they provide their customers, this new edition describes how to better align value stream improvements to strategic needs. In addition, it engages the entire organization in experimentation and connects a new management system with tiered visuals in support of leader standard work. This updated edition of a Shingo Prize Winner: Features new critical steps in planning and preparing for VSM events Includes new content and examples from the service industry, including healthcare Provides a new examination of future state mapping Details methods for engaging an entire organization in continuous improvement by focusing on socialization Discusses the use of experiments to learn your way to a future state Provides examples of tiered visual management and demonstrates the principles of a lean management system Providing improved ways to involve your organization in transformation and to sustain your efforts, the book expands beyond the tools focus to challenge your organization to think and act differently in order to change the culture of your organization as you become more effective and efficient. This book details proven methods for aligning the organization for transformation, creating future state visions of improved effectiveness and efficiency, and engaging all levels of the organization in the transformation. After reading it, you will be better prepared to transform your organization to one that not only sustains improvement gains but is more adaptable to shifts in market and customer needs.

The Lean and Environment Toolkit ,2007

Mapping Clinical Value Streams Thomas L. Jackson,2013-05-20 Tens of thousands of patients die unnecessarily every year as a result of errors and defects in our healthcare processes. Those that survive often pay too much for the privilege. The value stream mapping methods described in *Mapping Clinical Value Streams* will help you achieve more efficient health care processes and will pave the way to an improved medical system with significantly reduced medical errors and other costly waste. Part of the Lean Tools in Healthcare series, this user-friendly book will help you understand how to use value stream mapping to provide quality, patient-centered care. Value stream mapping is a powerful tool for observing and depicting processes as they truly are—and for envisioning and reconfiguring the same processes to eliminate errors and other waste. With this book, you'll learn how to: Map current-state processes Create a future-state map with processes streamlined through flow and pull Manage the rollout of your future state with A3 project plans Presented in a highly organized and easy-to-assimilate format, the book includes examples from actual healthcare processes, plus numerous illustrations and margin assists that call your attention to key points. Value stream mapping icons make it easy to see and understand the ebb and flow of healthcare processes. Each chapter also includes a summary for quick review. Throughout the book you will be asked to reflect on questions that will help you apply these concepts and techniques to your own workplace. To be competitive in today's marketplace, you cannot afford to leave processes unexamined, or let them become haphazard. You must apply conscious, quality attention to continuously see and fix your healthcare processes. In *Mapping Clinical Value Streams*, Shingo Prize-winning author Thomas L. Jackson shows you how.

Lean Sustainable Supply Chain Management Ade Asefeso MCIPS MBA,2015-01-22 Lean Sustainable Supply Chain Management. It's More Than Just Being Green. In today's business environment, companies are being held accountable to a growing list of stakeholders who assess company

performance against a variety of criteria, from financial and operational performance to labour practices and environmental issues. The pressure for greater transparency in all areas of performance is increasing; not only for consumer-facing companies, but for all business entities throughout the supply chain; including manufacturers who are several steps removed from the ultimate consumer.

Green Intentions Brett Wills,2020-10-28 Developed by a plant manager who experienced first-hand the challenges to going green in a business environment, Green Intentions provides organizations with a simple, straightforward, and practical approach to green the Green Value Stream (GVS) process that is as mindful as it is profitable. Based on the highly successful, Lean philosophy, the GVS process shows you how to quickly identify, measure, and minimize the seven green wastes to realize immediate cost savings. With the initial savings from harvesting the low-hanging fruit, organizations will have the support and momentum needed to eliminate each of the green wastes, leading to environmental sustainability and the substantial business benefits that follow, including increased revenues, new customers, employee retention, innovation, and increased shareholder value. Part I, Going Green shows how the green value stream provides a dynamic, proven, and successful approach to going green. It also defines each of the seven green wastes, explains the overall green value stream process, provides guidance on implementing it in your organization, and shows how to map your green value stream. Part II, The Seven Green Wastes provides a step-by-step process for minimizing and eliminating each of the seven wastes. It includes real-life examples illustrating the environmental and economic benefits associated with moving toward the elimination of each. The book also includes: A Green Dictionary that defines current terms associated with the green movement Web links and other resources to help you in your journey toward environmental sustainability An environmental primer that clears through the rhetoric to give you a clear picture of what is going on with the environment and what the end goal of environmental and overall sustainability needs to look like

Value Stream Mapping: How to Visualize Work and Align Leadership for Organizational Transformation Karen Martin, Mike Osterling,2013-10-25 The first of its kind—a Value Stream Mapping book written for those in service and office environments who need to streamline operations Value Stream Mapping is a practical, how-to guide that helps decision-makers improve value stream efficiency in virtually any setting, including construction, energy, financial service, government, healthcare, R&D, retail, and technology. It gives you the tools to address a wider range of important VSM issues than any other such book, including the psychology of change, leadership, creating teams, building consensus, and charter development. Karen Martin is principal consultant for Karen Martin & Associates, LLC, instructor for the University of California, San Diego's Lean Enterprise program, and industry advisor to the University of San Diego's Industrial and Systems Engineering program. Mike Osterling provides support and leadership to manufacturing and non-manufacturing organizations on their Lean Transformation Journey. In a continuous improvement leadership role for six years, Mike played a key role in Square D Company's lean transformation in the 1990s.

Lean Six Sigma Jerry Kershen,2016-03-15 This Book is FREE - for Kindle Unlimited Users Lean Six Sigma & Value Stream Mapping! If you're reading this than odds are that you've seen enough of your precious business resources go to waste! In Lean Six Sigma: Value Stream Mapping: Simplified Beginner's Guide to Eliminating Waste and Adding Value with Lean You will learn exactly what you need to know in order to create more value, and waste less, which is what we're all after here isn't? Do you want to squeeze the best out of your budget and reduce cost, time spent and your resources massively and efficiently? This guide will introduce you to the best system out there in an easy to understand and interactive manner. Before you know it, you'll be adding value with Lean, and Value Stream Mapping. Keep reading because you are about to learn everything you need to in order to get started. Weather your budget is large or small, here you will discover the answers to your questions Stop wasting your money, time, and resources when you could be utilizing this incredible strategy! Let's take a look at what's inside... Reasons to use Lean Six Sigma to reduce cost Process Cost Reduction How to find cost reduction opportunities in waste Using the voice of the customer to identify cost-cutting opportunities Making processes transparent to expose waste Measure process efficiency Improve your analysis skills Make rapid improvements through kaizens Think transformation, not just improvement Unlock the secrets to speed and flexibility Reduce the cost of complexity Look outside your four walls to lower costs inside Creating a pipeline of cost improving projects Smoothing the path through change Establishing a center of excellence Gaining new perspectives on deployment cost and speed opportunities Reenergizing a legacy program So hurry up and scroll up to get your own copy of Lean Six Sigma: Value Stream Mapping: Simplified Beginner's Guide to Eliminating Waste and Adding Value with Lean NOW! Don't forget to scroll up to click the BUY button! Good Luck!

Lean and Technology Paul A. Myerson,2016-10-28 This is the eBook of the printed book and may not include any media, website access codes, or print supplements that may come packaged with the bound book. Focus Your Supply Chain Technology Investments to Reduce Risk and Maximize Competitiveness Lean, Six Sigma, and related approaches offer immense potential for improving competitiveness, cost, and customer experience—if you can overcome the challenges of planning and implementation. The well-targeted use of technology can dramatically reduce your risks and accelerate your progress. Until now, however, many guidebooks and consultants have treated Lean primarily as a “pen and pencil” technique. Lean and Technology is the first complete guide to integrating Lean thinking with proven, affordable, and emerging technologies. You’ll learn how companies are linking strategy, the value chain, and IT—and how they are executing on their plans to achieve real competitive advantage. Step by step, Myerson shows how to use the proven six-step SCOR Model to organize the integration of technology with all key supply chain and operations processes. You’ll discover how to: PLAN to optimize supply chain networks, demand forecasting, master production scheduling, and S&OP SOURCE more effectively with today’s MRP and procurement/e-procurement technologies MAKE higher-value “lean production” products with modern ERP, MES, and short-term scheduling systems DELIVER the right customer solutions at the right time and cost via advanced DRP, TMS, and order fulfillment systems RETURN products and materials with state-of-the-art reverse logistics systems ENABLE continuous improvement via carefully chosen measurements, metrics, and analytics Throughout, Myerson presents easy-to-use tools, methodologies, best practices, and real-world examples: all you need to improve speed, accuracy, integration, and collaboration across complex supply chains. He concludes by previewing emerging technologies for maintaining and extending the competitive advantage you’ve already built.

Value Stream Mapping Workshop Mike Rother, John Shook,2000 When Mike Rother and John Shook first realized the power of value stream mapping in the mid-1990s they began to offer workshops on this invaluable technique.

Lean Six Sigma for Service Michael George,2003-07-15 Bring the miracle of Lean Six Sigma improvement out of manufacturing and into services Much of the U.S. economy is now based on services rather than manufacturing. Yet the majority of books on Six Sigma and Lean--today's major quality improvement initiatives--explain only how to implement these techniques in a manufacturing environment. Lean Six Sigma for Services fills the need for a service-based approach, explaining how companies of all types can cost-effectively translate manufacturing-oriented Lean Six Sigma tools into the service delivery process. Filled with case studies detailing dramatic service improvements in organizations from Lockheed Martin to Stanford University Hospital, this bottom-line book provides executives and managers with the knowledge they need to: Reduce service costs by 30 to 60 percent Improve service delivery time by 50 percent Expand capacity by 20 percent without adding staff

Lean Administration: From Value Stream Mapping (Vsm) to Service Stream Mapping (Ssm) David Meyner,2019-02-11 This Business Excellence manual describes in practical way concrete steps and examples to create a value stream analysis in the production area, as well as a value stream analysis in the administrative area. This manual is not theoretical. It's written from practitioners for practitioners. It describes step by step the process for implementation of a value stream analysis and service stream analysis. For this purpose, the systematics from the production area was transferred graphically and comprehensibly to the administrative area. Lean administration has recently become increasingly important for companies to optimize their administration area to create transparency and sustainability in their daily work processes. Hereby service stream mapping is a very useful tool. This manual gives the reader concrete implementation instructions and is suitable for both practitioners and students to understand the systematics of value stream mapping and service stream mapping in a short time.

Value Stream Management for the Lean Office Don Tapping, Tom Shuker,2003-02-20 Bring Lean Improvements to the Administrative Areas of Your Organization! Extending their eight-step process to the realization of a lean office, Tapping and Shuker use a customer service case study to illustrate the effectiveness of the value stream storyboard. This popular volume provides organizations with a proven system for implementing lean principles in

the office. In addition to providing a thorough overview of basic lean concepts, this book details methods for identifying the administrative activities in need of attention. To address these, it applies the eight-step process for removing waste and reorganizing workflow. Accompanying the book is a CD containing a lean assessment tool, a storyboard template, charts, a team charter, and worksheets. BONUS CD! Along with this book you receive a CD containing a lean assessment tool, a storyboard template, useful charts, a team charter, forms, reports, and worksheets!

The Pragmatic MBA for Scientific and Technical Executives Bertrand C. Liang,2012-10-25 This primer enables professionals with technical expertise to collaborate with their business-side colleagues. Emphasizing brevity and clarity, it gives technical staff answers to their most pressing questions about economics, finance, marketing, strategic decision-making, accounting, management, and related subjects. It does not offer condensed 1st year MBA courses; instead, it presents streamlined concepts and insights that are easy enough to be accessible and challenging enough to hold one's interest. Its examples from pharma, IT, aircraft/navigation, and other industries highlight problems that technical professionals face daily. Written by one of them, its credibility makes it more useful than Internet resources. Because it concentrates on pragmatic (as opposed to academic) approaches to business, it empowers technical staff to stay with the conversation--and take it to a higher level. Bertrand C. Liang, MD, PhD, MBA, is Managing Director of LCC Ventures and Executive Director of Pfenex, Inc. He is trained in molecular biology and genetics (PhD) and is a clinician (MD) with subspecialty training in neurology and oncology, and serves as a Visiting University Professor at Liaoning He University, Shenyang, China. Creates frameworks and builds concepts enabling technical staff to work with their business colleagues Delivers content for pragmatic, immediate use, not condensed presentations of subjects from first year MBA curriculum Extends readers' grasp by posting additional resources at a freely-available website

The Definitive Guide to Emergency Department Operational Improvement Jody Crane, MD, MBA,Chuck Noon, PhD,2019-11-25 This revised and updated book explores the academics behind managing the complex service environment that is the Emergency Department (ED) by combining applied management science and practical experiences to create a model of how to improve operations. This book offers a presentation of Lean tools used in the ED along with basic and advanced flow principles. It then shows how these concepts are applied and why they work, supported by case studies in which Lean principles were used to transform an underperforming ED into a world-class operation. After reviewing best practices, the authors explain how to achieve excellence by discussing the elements of creating a culture of change.

Operations Management in Healthcare, Second Edition Corinne M. Karuppan, PhD, CPIM,Nancy E. Dunlap, MD, PhD, MBA,Michael R. Waldrum, MD, MSc, MBA,2021-12-07 This thoroughly revised and updated second edition of *Operations Management in Healthcare: Strategy and Practice* describes how healthcare organizations can cultivate a competitive lead by developing superior operations using a strategic perspective. In clearly demonstrating the how-tos of effectively managing a healthcare organization, this new edition also addresses the why of providing quality and value-based care. Comprehensive and practice-oriented, chapters illustrate how to excel in the four competitive priorities - quality, cost, delivery, and flexibility - in order to build a cumulative model of healthcare operations in which all concepts and tools fit together. This textbook encourages a hands-on approach and integrates mind maps to connect concepts, icons for quick reference, dashboards for measurement and tracking of progress, and newly updated end-of-chapter problems and assignments to reinforce creative and critical thinking. Written with the diverse learning needs in mind for programs in health administration, public health, business administration, public administration, and nursing, the textbook equips students with essential high-level problem-solving and process improvement skills. The book reveals concepts and tools through a series of short vignettes of a fictitious healthcare organization as it embarks on its journey to becoming a highly reliable organization. This second edition also includes a strong emphasis on the patient's perspective as well as expanded and added coverage of Lean Six Sigma, value-based payment models, vertical integration, mergers and acquisitions, artificial intelligence, population health, and more to reflect evolving innovations in the healthcare environment across the United States. Complete with a full and updated suite of Instructor Resources, including Instructor's Manual, PowerPoints, and test bank in addition to data sets, tutorial videos, and Excel templates for students. Key Features: Demonstrates the how-tos of effectively managing a healthcare organization Sharpens problem-solving and process improvement skills through use of an extensive toolkit developed throughout the text Prepares students for Lean Six Sigma certification with expanded coverage of concepts, tools, and analytics Highlights new trends in healthcare management with coverage of value-based payments, mergers and acquisitions, population health, telehealth, and more Intertwines concepts with vivid vignettes to describe human dynamics, organizational challenges, and applications of tools Employs boxed features and YouTube videos to address frequently asked questions and real-world instances of operations in practice

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pieces for 4 to 6 hours and small pieces for 1 to 2 hours covered in the refrigerator barbecue or indirect grill the meat using moderate heat and plenty of wood smoke

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