Leon Kappelman

Enterprise Architecture Patterns Thierry Perroud.Reto Inversini,2013-07-19 Every enterprise architect faces similar problems when designing and governing the enterprise architecture of a medium to large enterprise. Design patterns are a well-established concept in software engineering, used to define universally applicable solution schemes. By applying this approach to enterprise architectures, recurring problems in the design and implementation of enterprise architectures can be solved over all layers, from the business layer to the application and data layer down to the technology layer. Inversini and Perroud describe patterns at the level of enterprise architecture, which they refer to as Enterprise Architecture Patterns. These patterns are motivated by recurring problems originating from both the business and the underlying application, or from data and technology architectures of an enterprise such as identity and access management or integration needs. The Enterprise Architecture Patterns help in planning the technological and organizational landscape of an enterprise and its information technology, and are easily embedded into frameworks such as TOGAF, Zachman or FEA. This book is aimed at enterprise architects, software architects, project leaders, business consultants and everyone concerned with questions of IT and enterprise architecture and provides them with a comprehensive catalogue of ready-to-use patterns as well as an extensive theoretical framework to define their own new patterns.

Enterprise Architecture Function Ingo Arnold,2022-01-03 This book provides a method to plan, develop, validate, or evolve the design of an enterprise architecture function so that it fully meets the organization's needs. The reader will benefit from this book in two ways. First, it provides a structured overview and orientation to the subject of architecture from an architecture function perspective. Second, it guides through the process of planning, building, and operating your own architecture organization based on a generic architecture function blueprint presented in the form of a pattern language offering a structured means for navigating, contextualizing, combining, and composing the architecture function patterns. The book is structured in six chapters. Chapter 1 "Introduction" explains the starting position and objectives of the book and introduces key concepts that will be explained further in subsequent chapters. Chapter 2 "Architecture Function Pattern Language" introduces the concepts of pattern, pattern catalogue, pattern topology, and ontology and explains how these concepts are combined to form a pattern language for planning, designing, and operating an architecture function. Next, Chapter 3 "Architecture Function - Context" introduces concepts that are crucial for understanding the challenges that an architecture function faces and presents a generic schema for the business organizations and value chain. Chapter 4 "Architecture Function - Challenge" looks at an architecture function from a black box perspective and outlines the expectations and requirements that companies place on architecture organizations. It discusses the building blocks of an architecture function, the services it provides along the enterprise value chain, and the quality attributes that enterprises expect from their functions. Chapter 5 "Architecture Function - Constitution" then shifts from a black-box perspective to a white-box perspective and outlines the generic design of an architecture function in order to realize functional and quality-related requirements. Chapter 6 "Pattern Catalogue" eventually introduces the pattern catalogue with a total of 48

architecture function patterns. These patterns suggest designs for collaboration between the architecture function and enterprise organizations, for the elaboration and development of enterprise services along the enterprise value chain, or for aligning architecture governance with enterprise governance. The book is intended for a broad readership, including enterprise, domain, and solution architects, lecturers and students, and anyone else interested in understanding the value proposition, responsibilities, outcomes, methods, and practices of architecture functions. It introduces the basic concepts and theories needed to understand the pattern language presented and the patterns it summarizes.

Collaborative Enterprise Architecture Stefan Bente, Uwe Bombosch, Shailendra Langade, 2012-09-01 Everchanging business needs have prompted large companies to rethink their enterprise IT. Today, businesses must allow interaction with their customers, partners, and employees at more touch points and at a depth never thought previously. At the same time, rapid advances in information technologies, like business digitization, cloud computing, and Web 2.0, demand fundamental changes in the enterprises' management practices. These changes have a drastic effect not only on IT and business, but also on policies, processes, and people. Many companies therefore embark on enterprise-wide transformation initiatives. The role of Enterprise Architecture (EA) is to architect and supervise this transformational journey. Unfortunately, today's EA is often a ponderous and detached exercise, with most of the EA initiatives failing to create visible impact. The enterprises need an EA that is agile and responsive to business dynamics. Collaborative Enterprise Architecture provides the innovative solutions today's enterprises require, informed by real-world experiences and experts'

insights. This book, in its first part, provides a systematic compendium of the current best practices in EA, analyzes current ways of doing EA, and identifies its constraints and shortcomings. In the second part, it leaves the beaten tracks of EA by introducing Lean, Agile, and Enterprise 2.0 concepts to the traditional EA methods. This blended approach to EA focuses on practical aspects, with recommendations derived from real-world experiences. A truly thought provoking and pragmatic guide to manage EA, Collaborative Enterprise Architecture effectively merges the long-term oriented top-down approach with pragmatic bottom-up thinking, and that way offers real solutions to businesses undergoing enterprise-wide change. Covers the latest emerging technologies affecting business practice, including digitization, cloud computing, agile software development, and Web 2.0 Focuses on the practical implementation of EAM rather than theory, with recommendations based on real-world case studies Addresses changing business demands and practices, including Enterprise 2.0, open source, global sourcing, and more Takes an innovative approach to EAM, merging standard top-down and pragmatic, bottom-up strategies, offering real solutions to businesses undergoing enterprisewide changes

Complex Enterprise Architecture John D.

McDowall,2019-02-07 Implement successful and costeffective enterprise architecture projects. This book provides a new approach to developing enterprise architecture based on the idea of emergent behaviors—where instead of micromanaging system implementation, the enterprise architecture effort establishes clear goals and leaves the details to the implementation teams. System development efforts are measured based on their contribution to achieving business

goals instead of implementing specific (possibly outdated) requirements. Most enterprise architecture initiatives employ one of the existing system architecture frameworks such as Zachman or The Open Group Architecture Framework, but these are not well-suited for enterprise architecture in a modern, agile organization. The new approach presented in this book is based on the author's experience with large enterprise architecture efforts. The approach leverages research into complex adaptive systems and emergent behaviors, where a few simple rules result in complex and efficient enterprise behaviors. Simplifying the task of establishing and maintaining the enterprise architecture cuts the costs of building and maintaining the architecture and frees up those resources for more productive pursuits. System implementers are given the freedom to rapidly adapt to changing user needs without the blessing of the enterprise modeling priesthood, and the architecture is transformed from a static pile of obscure models and documents into an operational framework that can be actively used to manage an enterprise's resources to better achieve business goals. The enterprise architect is free to stop focusing on building and maintaining models and start focusing on achieving business goals. What You'll Learn Refocus enterprise architecture on business needs by eliminating most of the enterprise-level models Delegate tasks to the development teams who do system implementation Document business goals, establish strategies for achieving those goals, and measure progress toward those goals Measure the results and gauge whether the enterprise architecture is achieving its goals Utilize appropriate modeling techniques that can be effectively used in an enterprise architecture Who This Book Is For Architecture practitioners and architecture managers: Practitioners are experienced architects who

have used existing frameworks such as Zachman, and have experience with formal architecture modeling and/or model-based system engineering; managers are responsible for managing an enterprise architecture project and either have experience with enterprise architecture projects that were ineffective or are looking for a different approach that will be more cost-effective and allow for more organizational agility. Government program managers looking for a different approach to make enterprise architecture more relevant and easier to implement will also find this book of value.

Confessions of an Enterprise Architect Charles F. Bowman, 2023-08-02 The book goes a long way toward raising the profile of the invaluable role enterprise architects play in major software initiatives. For this reason, I have confidence that if organizations take these insights to heart and leverage them effectively, they will begin to deliver consistent, real returns on their IT investments. Will this book make a difference? Time will tell, but my sense is that it very well can.—William M. Ulrich, President at Tactical Strategy Group, Inc. Confessions of an Enterprise Architect is the insider's track on how to succeed as an enterprise architect despite the politics, budgets, setbacks, personnel issues, and technological challenges. It includes theoretical and pragmatic discussions about the discipline, imparts constructive recommendations born of personal experience, and presents a set of best practices for developing professional-caliber architectures that deliver professional-caliber systems. The book also features numerous 'Confessions, which are practical tips, warnings, and guidance from a practicing enterprise architect garnered over a career of independent practice. A sample of confessions includes: Accommodating change is the sole constant in the professional life of an enterprise architect

Many enterprise architects don't appreciate that their decisions not only affect system design but also impact the development environment and influence the structure of project teams In many cases, initial project estimates are so inaccurate that approvers would be better off developing their own assessments In many project teams, the user is the last consideration The insights contained in this book, typified by its Confessions and Pro Tips, offer organizations a way forward with enterprise architecture. This book also explains how enterprise architects can engage senior business leaders as effectively and as fluently as engaging business analysts, developers, business professionals, program managers, and fellow architects. In addition, it demonstrates how to communicate sophisticated, leadingedge concepts in clean, simple ways that facilitate buy-in at every level. Most importantly, the book makes the case that a professional enterprise architect—and, by extension, a professional-caliber enterprise architecture—sets the foundation for continued success in an industry accustomed to failure.

Practical Model-Driven Enterprise Architecture Mudar Bahri, Joe Williams, 2022-05-13 Bridge the gap between theory and reality by implementing real-world examples using the Sparx EA tool and ArchiMate® 3.1 specification to develop sophisticated enterprise architecture models serving every unit in your organization Key Features • Discover the various artifacts that enterprise architects need to develop for stakeholders to make sound decisions • Build a functional enterprise architecture repository that is rich in information, references, and metamodels • Learn how to use Sparx Enterprise Architect from scratch Book Description Most organizations face challenges in defining and achieving evolved enterprise architecture practices, which can be a very lengthy process

even if implemented correctly. Developers, for example, can build better solutions only if they receive the necessary design information from architects, and decision-makers can make appropriate changes within the organization only if they know the implications of doing so. The book starts by addressing the problems faced by enterprise architecture practitioners and provides solutions based on an agile approach to enterprise architecture, using ArchiMate® 3.1 as an industry standard and Sparx EA as the modeling tool. You'll learn with the help of a fictional organization that has three business units, each expecting something different from you as the enterprise architect. You'll build the practice, satisfy the different requirements of each business unit, and share the knowledge with others so they can follow your steps. Toward the end, you'll learn how to put the diagrams and the content that you have developed into documents, presentations, and web pages that can be published and shared with any stakeholder. By the end of this book, you'll be able to build a functional enterprise architecture practice that supports every part of your organization. You'll also have developed the necessary skills to populate your enterprise architecture repository with references and artifacts. What you will learn • Discover how enterprise architects can contribute to projects and departments within organizations • Use Sparx Enterprise Architect to build a rich architecture repository • Learn about the ArchiMate® 3.1 specification as you apply it in real-world projects • Use the focused metamodel technique to build the information necessary for maintaining your repository's consistency and accuracy • Understand the importance of keeping architectural artifacts simple yet eye-catching • Define an operational model that fits your initial needs and expands as required Who this book is for This book is for enterprise architects at all architectural

layers and practices of any maturity level. Many of the artifacts suggested in this book are inspired by The Open Group Architecture Framework (TOGAF®); however, familiarity with TOGAF® is not required. Whether you work within the business, applications, data, or technology layers, this book covers examples that apply to your work. Although not mandatory, experience modeling in Sparx Systems Enterprise Architect using any modeling language will be helpful. No prior knowledge of ArchiMate® is required to get started with this book.

Aligning Enterprise, System, and Software Architectures Mistrik, Ivan,2012-10-31 This book covers both theoretical approaches and practical solutions in the processes for aligning enterprise, systems, and software architectures--Provided by publisher.

UML 2000 - The Unified Modeling Language: Advancing the Standard Andy Evans, Stuart Kent, Bran Selic, 2003-06-29 This book constitutes the refereed proceedings of the Third International Conference on the Unified Modeling Language, 2000, held in York, UK in October 2000. The 36 revised full papers presented together with two invited papers and three panel outlines were carefully reviewed and selected from 102 abstracts and 82 papers submitted. The book offers topical sections on use cases, enterprise applications, applications, roles, OCL tools, meta-modeling, behavioral modeling, methodology, actions and constraints, patterns, architecture, and state charts.

Cloud Enterprise Architecture Pethuru
Raj,2012-10-24 Cloud Enterprise Architecture examines
enterprise architecture (EA) in the context of the surging
popularity of Cloud computing. It explains the different
kinds of desired transformations the architectural blocks of
EA undergo in light of this strategically significant

convergence. Chapters cover each of the contributing architectures of EA—business, information, application, integration, security, and technology—illustrating the current and impending implications of the Cloud on each. Discussing the implications of the Cloud paradigm on EA, the book details the perceptible and positive changes that will affect EA design, governance, strategy, management, and sustenance. The author ties these topics together with chapters on Cloud integration and composition architecture. He also examines the Enterprise Cloud, Federated Clouds, and the vision to establish the InterCloud. Laying out a comprehensive strategy for planning and executing Cloudinspired transformations, the book: Explains how the Cloud changes and affects enterprise architecture design, governance, strategy, management, and sustenance Presents helpful information on next-generation Cloud computing Describes additional architectural types such as enterprise-scale integration, security, management, and governance architectures This book is an ideal resource for enterprise architects, Cloud evangelists and enthusiasts, and Cloud application and service architects. Cloud center administrators, Cloud business executives, managers, and analysts will also find the book helpful and inspirational while formulating appropriate mechanisms and schemes for sound modernization and migration of traditional applications to Cloud infrastructures and platforms.

Software Architecture Flavio Oquendo,Brian Warboys,Ron Morrison,2004-05-11 This book constitutes the refereed proceedings of the First European Workshop on Software Architecture, EWSA 2004, held in St Andrews, Scotland, UK in May 2004 in conjunction with ICSE 2004. The 9 revised full research papers, 4 revised full experience papers, and 6 revised position papers presented together with 5 invited presentations on ongoing European projects

on software architectures were carefully reviewed and selected from 48 submissions. All current aspects of software architectures are addressed ranging from foundational and methodological issues to application issues of practical relevance.

Software Fortresses Roger Sessions, 2003 This book introduces a new approach for modeling large enterprise systems: the software fortress model. In the software fortress model, an enterprise architecture is viewed as a series of self-contained, mutually suspicious, marginally cooperating software fortresses interacting with each other through carefully crafted and meticulously managed treaty relationships. The software fortress model is an intuitive, simple, expressive approach that maps readily to existing technologies such as .NET and Java 2 Enterprise Edition (J2EE). This book is designed to meet an immediate need to define, clarify, and explain the basics of this new modeling methodology for large enterprise software architectures. Software Fortresses is your essential roadmap to all aspects of software fortresses. Key topics include: The fundamental concepts and terminology of software fortressesDocumentation techniques, including Fortress Ally Responsibility Cards (based on Class Responsibility Cards) and Sequence Ally Diagrams (based on UML's Class Sequence Diagrams) The proper use of drawbridges to provide fortress interoperabilityThe innovative software fortress model for enterprise securityCorrect design approaches to fortress walls, which keep intruders out, and to guards, which let allies in. The role of loosely coupled and tightly coupled transactions in a software fortress architectureDesign and technology issues associated with the six major software fortress types This book is a mustread for all enterprise software professionals, whether you are a manager seeking to rein in run-away enterprise

system complexity, an architect seeking to design interoperable, scalable, and highly secure systems, aconsultant expected to give advice on how .NET and J2EE fit into the enterprise space, an implementer wanting to understand how your system relates to a larger enterprise architecture, or a business analyst needing to know that your system requirements will be translated into a successful software implementation.

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Enterprise Service Oriented Architectures James McGovern, Oliver Sims, Ashish Jain, Mark Little, 2006-07-10 Conventional wisdom of the software stack approach to building applications may no longer be relevant. Enterprises are pursuing new ways of organizing systems and processes to become service oriented and event-driven. Leveraging existing infrastructural investments is a critical aspect to the success of companies both large and small. Enterprises have to adapt their systems to support frequent technological changes, mergers and acquisitions. Furthermore, in a growing global market, these systems are being called upon to be used by external business partners. Technology is often difficult, costly and complex and without modern approaches can prevent the enterprise from becoming agile. Enterprise Service Oriented Architectures helps readers solve this challenge in making different applications communicate in a loosely coupled manner. This classic handbook leverages the experiences of thought leaders functioning in multiple industry verticals and provides a wealth of knowledge for creating the agile enterprise. In this book, you will learn: • How to balance the delivery of immediate business value while creating longterm strategic capability • Fundamental principles of a service-oriented architecture (find, bind and execute) • The four aspects of SOA (Production, Consumption,

Management and Provisioning) • How to recognize critical success factors to implementing enterprise SOAs • Architectural importance of service registries, interfaces and contracts • Why improper service decomposition can hurt you later rather than sooner • How application design and integration practices change as architects seek to implement the agile enterprise About the Authors James McGovern is an enterprise architect for The Hartford. He is an industry thought leader and co-author of the bestselling book: A Practical Guide to Enterprise Architecture. Oliver Sims is a recognized leader in the architecture, design and implementation of service-oriented and component-based enterprise systems. He was a founding member of the OMG Architecture Board. He was co-author of the groundbreaking book: Business Component Factory. Ashish Jain is a Principal Architect with Ping Identity Corporation, a leading provider of solutions for identity federation. Prior to joining Ping Identity, he worked with BEA Systems where his role was to assist BEA customers in designing and implementing their e-business strategies using solutions based on I2EE. He holds several industry certifications from SUN and BEA and is also a board member for the Denver BEA User group. Mark Little is Director of Standards and SOA Manager for JBoss Inc. Prior to this, he was Chief Architect for Arjuna Technologies Ltd and a Distinguished Engineer at Hewlett-Packard. As well as being an active member of the OMG, ICP, OASIS and W3C, he is an author on many SOA and Web Services standards. He also led the development of the world's first standards-compliant Web Services Transaction product.

The SIM Guide to Enterprise Architecture Leon Kappelman,2009-10-26 Enterprise architecture is leading IT's way to the executive boardroom, as CIOs are now taking their place at the management table. Organizations

investing their time, money, and talent in enterprise architecture (EA) have realized significant process improvement and competitive advantage. However, as these organizations discovered, it is one thing

Trends in Enterprise Architecture Research Marc Lankhorst, Marten Schönherr, Joseph Barjis, Sietse Overbeek, 2010-11-01 This volume constitutes the proceedings of the 5th International Workshop on Trends in Enterprise Architecture Research (TEAR), held in Delft, The Netherlands, on November 12, 2010. The main objective of the workshop is to identify major trends and challenges in enterprise architecture research by providing a discussion forum where researchers and practitioners can exchange experiences, problems, and ideas. The 7 papers presented were extensively reviewed and selected from 15 submissions. They report on core concepts and the effectiveness of enterprise architecture, on architecture description languages, and on exemplary case studies.

Handbook of Research on Emerging Advancements and Technologies in Software Engineering Ghani, Imran, 2014-04-30 Advanced approaches to software engineering and design are capable of solving complex computational problems and achieving standards of performance that were unheard of only decades ago. Handbook of Research on Emerging Advancements and Technologies in Software Engineering presents a comprehensive investigation of the most recent discoveries in software engineering research and practice, with studies in software design, development, implementation, testing, analysis, and evolution. Software designers, architects, and technologists, as well as students and educators, will find this book to be a vital and in-depth examination of the latest notable developments within the software engineering community.

Simple Architectures for Complex Enterprises Roger Sessions, 2008-05-07 Dismantle the overwhelming complexity in your IT projects with strategies and real-world examples from a leading expert on enterprise architecture. This guide describes best practices for creating an efficient IT organization that consistently delivers on time, on budget, and in line with business needs. IT systems have become too complex—and too expensive. Complexity can create delays, cost overruns, and outcomes that do not meet business requirements. The resulting losses can impact your entire company. This guide demonstrates that, contrary to popular belief, complex problems demand simple solutions. The author believes that 50 percent of the complexity of a typical IT project can and should be eliminated—and he shows you how to do it. You'll learn a model for understanding complexity, the three tenets of complexity control, and how to apply specific techniques such as checking architectures for validity. Find out how the author's methodology could have saved a real-world IT project that went off track, and ways to implement his solutions in a variety of situations.

Enterprise Information Systems of the Future Geert Poels,2013-01-31 This book constitutes the proceedings of the 6th International IFIP Working Conference on Research and Practical Issues of Enterprise Information Systems (CONFENIS 2012), held in Ghent, Belgium, during September 19–21, 2012. The theme of the conference was enterprise information systems of the future — evolving toward more performance through transparency and agility, mirroring the trend toward more open and more flexible systems. In all, 53 contributions were submitted and after a rigorous review process 10 full papers and 15 short papers were selected for publication in this book. These 25 papers present a well-balanced mix between the traditional social

sciences and the novel design science paradigms in enterprise information systems research, and they also include practitioner-oriented and practice-driven contributions. The topics covered fall into three categories: information management in businesses (e.g., enterprise modeling or business process management), information systems from a management perspective (e.g., service innovation, business intelligence, or decision support systems), and ERP offerings and implementations (e.g., software as a service or ERP case studies).

The Practice of Enterprise Modeling Janis Grabis, Marite Kirikova, Jelena Zdravkovic, Janis Stirna, 2013-11-01 This volume constitutes the proceedings of the 6th IFIP WG 8.1 Conference on the Practice of Enterprise Modeling held in November 2013 in Riga, Latvia. The focus of the PoEM conference series is on advances in the practice of enterprise modeling through a forum for sharing knowledge and experiences between the academic community and practitioners from industry and the public sector. The 19 papers accepted were carefully reviewed and selected from 80 submissions. They reflect different topics of enterprise modeling including quality of models, change management and transformation, approaches and tools for agility and flexibility, enterprise modeling and business processes, enterprise modeling and information systems and enterprise modeling cases. Additionally, one of the two keynotes is also included in this volume.

Essential Software Architecture Ian Gorton,2011-04-27 Job titles like "Technical Architect" and "Chief Architect" nowadays abound in software industry, yet many people suspect that "architecture" is one of the most overused and least understood terms in professional software development. Gorton's book tries to resolve this dilemma. It concisely describes the essential elements of knowledge

and key skills required to be a software architect. The explanations encompass the essentials of architecture thinking, practices, and supporting technologies. They range from a general understanding of structure and quality attributes through technical issues like middleware components and service-oriented architectures to recent technologies like model-driven architecture, software product lines, aspect-oriented design, and the Semantic Web, which will presumably influence future software systems. This second edition contains new material covering enterprise architecture, agile development, enterprise service bus technologies, RESTful Web services, and a case study on how to use the MeDICi integration framework. All approaches are illustrated by an ongoing real-world example. So if you work as an architect or senior designer (or want to someday), or if you are a student in software engineering, here is a valuable and yet approachable knowledge source for you.

Force.com Enterprise Architecture Andrew
Fawcett,2014-09-25 This book is for advanced Force.com
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