

# Platform

Amrit Tiwana

*An Especially Good View* Peter L. W. Osnos, 2021-05-15 In more than five decades as a reporter, editor and publisher, Peter Osnos has had an especially good view of momentous events and relationships with some of the most influential personalities of our time. As a young journalist for I.F. Stone's Weekly, one of the leading publications of the turbulent 1960s and in 18 years at The Washington Post, he covered the war in Vietnam and Cambodia, the Soviet Union at the height of Kremlin power, Washington D.C. as National Editor, Swinging London in the 60s and Thatcher's Britain in the 1980s. At Random House and the company he founded, PublicAffairs, he was responsible for books by four presidents - Carter, Clinton, Obama and Trump; celebrated Washington figures including Robert McNamara, House Speaker Tip O'Neill and Vernon Jordan, first ladies Rosalynn Carter and Nancy Reagan, the billionaire George Soros, basketball superstars Kareem Abdul Jabbar and Magic Johnson, legendary spies, political dissidents and the writers, Molly Ivins and Peggy Noonan, among many others. In this unusually wide-ranging memoir, Osnos uses a reporter's skills to portray historic events and encounters beginning with his parents' extraordinary World War II experiences escaping Europe to India, where he was born, to the present day. He shares unique portraits of the famous people he worked with and an insider's perspective of the news and publishing businesses. As he charts the evolution of his career and recent history, he also explores the influence and impact of family, character, curiosity, luck, resilience, a well-pressed suit and some unexpected wrinkles. Also featuring a virtual attic of photographs.

Platform Michael Hyatt, 2012 As the former chairman and CEO of Thomas Nelson Publishers, author Michael Hyatt gained insight on the importance of combining compelling products with a meaningful platform. Now, with nearly three hundred thousand followers on Twitter, his large and growing platform serves as the foundation for his own successful writing, speaking, and business coaching practice. In this straightforward how-to, he offers down-to-earth guidance on crafting an effective and meaningful online platform to help readers extend their influence, monetize it, and build a sustainable career. Social media technologies have provided unprecedented opportunities for getting noticed and earning money in an increasingly noisy world. Platform goes behind the scenes into the world of social media success. You'll discover what bestselling authors, public speakers, entrepreneurs, musicians, and other creatives are doing differently to gain contacts, connections, and followers and win customers in today's crowded marketplace. With proven strategies, easy-to-replicate formulas, and practical tips, this book makes it easier, less expensive, and more possible than ever to stand out from the crowd and launch a business.

**George Soros** Peter L. W. Osnos, 2022-03-08 A compelling new picture of one of the most important, complex, and misunderstood figures of our time. The name George Soros is recognized around the world. Universally known for his decades of philanthropy, progressive politics, and investment success, he is equally well known as the nemesis of the far right—the target of sustained attacks from nationalists, populists, authoritarian regimes, and anti-Semites—because of his commitment to open society, freedom of the press, and liberal democracy. At age 91, Soros still looms large on the global stage, and yet the man himself is surprisingly little understood. Asking people to describe Soros is likely to elicit different and seemingly contradictory

answers. Who is George Soros, really? And why does this question matter? Biographers have attempted to tell the story of George Soros, but no single account of his life can capture his extraordinary, multifaceted character. Now, in this ambitious and revealing new book, Soros's longtime publisher, Peter L. W. Osnos, has assembled an intriguing set of contributors from a variety of different perspectives—public intellectuals (Eva Hoffman, Michael Ignatieff), journalists (Sebastian Mallaby, Orville Schell), scholars (Leon Botstein, Ivan Krastev), and nonprofit leaders (Gara LaMarche, Darren Walker)—to paint a full picture of the man beyond the media portrayals. Some have worked closely with Soros, while others have wrestled with issues and quandaries similar to his in their own endeavors. Their collective expertise shines a new light on Soros's activities and passions and, to the extent possible, the motivation for them and the outcomes that resulted. Through this kaleidoscope of viewpoints emerges a vivid and compelling portrait of this remarkable man's unique and consequential impact. It has truly been a life in full.

**Platform** Michel Houellebecq, 2016-09-01 From the author of cult favourite Atomised 'Reading Houellebecq is like being caught up in a tropical storm: you are blown away by the ferocity of his imagination' Observer Michel is a civil-servant at the Ministry of Culture. When his father is murdered, Michel takes a leave of absence to go on a package tour to Thailand. Infuriated by the shallow hypocrisy and mediocrity of his fellow travellers, only the awkward Valerie attracts his attention. Too bashful to pursue her, Michel prefers the uncomplicated pleasures of Thai massage parlours and sex with local women. Back in Paris, he calls Valerie and they plunge into a passionate affair, which strays into S&M, partner-swapping and sex in public. Michel quits his job, and tries to help Valerie and her boss, Jean-Yves, in their ailing travel business, by offering travel packages based on sex tourism in the third world. When their project comes to fruition and the three return to Thailand, Michel discovers that sex is neither the most consuming nor the most dangerous of human passions... 'With Atomised, you could see that Houellebecq was headed for greatness. With Platform he has attained it. The book is a stunning achievement.' Evening Standard

**The Business of Platforms** Michael A. Cusumano, Annabelle Gawer, David B. Yoffie, 2019-05-07 A trio of experts on high-tech business strategy and innovation reveal the principles that have made platform businesses the most valuable firms in the world and the first trillion-dollar companies. Managers and entrepreneurs in the digital era must learn to live in two worlds—the conventional economy and the platform economy. Platforms that operate for business purposes usually exist at the level of an industry or ecosystem, bringing together individuals and organizations so they can innovate and interact in ways not otherwise possible. Platforms create economic value far beyond what we see in conventional companies. The Business of Platforms is an invaluable, in-depth look at platform strategy and digital innovation. Cusumano, Gawer, and Yoffie address how a small number of companies have come to exert extraordinary influence over every dimension of our personal, professional, and political lives. They explain how these new entities differ from the powerful corporations of the past. They also question whether there are limits to the market dominance and expansion of these digital juggernauts. Finally, they discuss the role governments should play in rethinking data privacy laws, antitrust, and other regulations that could

reign in abuses from these powerful businesses. Their goal is to help managers and entrepreneurs build platform businesses that can stand the test of time and win their share of battles with both digital and conventional competitors. As experts who have studied and worked with these firms for some thirty years, this book is the most authoritative and timely investigation yet of the powerful economic and technological forces that make platform businesses, from Amazon and Apple to Microsoft, Facebook, and Google—all dominant players in shaping the global economy, the future of work, and the political world we now face.

**The Platform Delusion** Jonathan A. Knee, 2021-09-07 An investment banker and professor explains what really drives success in the tech economy. Many think that they understand the secrets to the success of the biggest tech companies: Facebook, Amazon, Apple, Netflix, and Google. It's the platform economy, or network effects, or some other magical power that makes their ultimate world domination inevitable. Investment banker and professor Jonathan Knee argues that the truth is much more complicated—but entrepreneurs and investors can understand what makes the giants work, and learn the keys to lasting success in the digital economy. Knee explains what really makes the biggest tech companies work: a surprisingly disparate portfolio of structural advantages buttressed by shrewd acquisitions, strong management, lax regulation, and often, encouraging the myth that they are invincible to discourage competitors. By offering fresh insights into the true sources of strength and very real vulnerabilities of these companies, *The Platform Delusion* shows how investors, existing businesses, and startups might value them, compete with them, and imitate them. *The Platform Delusion* demystifies the success of the biggest digital companies in sectors from retail to media to software to hardware, offering readers what those companies don't want everyone else to know. Knee's insights are invaluable for entrepreneurs and investors in digital businesses seeking to understand what drives resilience and profitability for the long term.

**Platform Revolution: How Networked Markets Are Transforming the Economy and How to Make Them Work for You** Geoffrey G. Parker, Marshall W. Van Alstyne, Sangeet Paul Choudary, 2016-03-28 A practical guide to the new economy that is transforming the way we live, work, and play. Uber. Airbnb. Amazon. Apple. PayPal. All of these companies disrupted their markets when they launched. Today they are industry leaders. What's the secret to their success? These cutting-edge businesses are built on platforms: two-sided markets that are revolutionizing the way we do business. Written by three of the most sought-after experts on platform businesses, *Platform Revolution* is the first authoritative, fact-based book on platform models. Whether platforms are connecting sellers and buyers, hosts and visitors, or drivers with people who need a ride, Geoffrey G. Parker, Marshall W. Van Alstyne, and Sangeet Paul Choudary reveal the what, how, and why of this revolution and provide the first "owner's manual" for creating a successful platform business. *Platform Revolution* teaches newcomers how to start and run a successful platform business, explaining ways to identify prime markets and monetize networks. Addressing current business leaders, the authors reveal strategies behind some of today's up-and-coming platforms, such as Tinder and SkillShare, and explain how traditional companies can adapt in a changing marketplace. The authors also cover essential issues concerning security, regulation, and consumer trust, while examining markets that may be ripe for

a platform revolution, including healthcare, education, and energy. As digital networks increase in ubiquity, businesses that do a better job of harnessing the power of the platform will win. An indispensable guide, Platform Revolution charts out the brilliant future of platforms and reveals how they will irrevocably alter the lives and careers of millions.

The Platform Paradox Mauro F. Guillén, 2021-05-11 In The Platform Paradox, Wharton professor Mauro F. Guillén argues that many platforms misunderstand key aspects of what it takes to succeed globally, from culture and institutions to local competitive dynamics. He offers an integrated framework for digital platforms to identify and implement a strategy on a truly global scale.

*Platform Ecosystems* Amrit Tiwana, 2013-11-12 Platform Ecosystems is a hands-on guide that offers a complete roadmap for designing and orchestrating vibrant software platform ecosystems. Unlike software products that are managed, the evolution of ecosystems and their myriad participants must be orchestrated through a thoughtful alignment of architecture and governance. Whether you are an IT professional or a general manager, you will benefit from this book because platform strategy here lies at the intersection of software architecture and business strategy. It offers actionable tools to develop your own platform strategy, backed by original research, tangible metrics, rich data, and cases. You will learn how architectural choices create organically-evolvable, vibrant ecosystems. You will also learn to apply state-of-the-art research in software engineering, strategy, and evolutionary biology to leverage ecosystem dynamics unique to platforms. Read this book to learn how to: Evolve software products and services into vibrant platform ecosystems Orchestrate platform architecture and governance to sustain competitive advantage Govern platform evolution using a powerful 3-dimensional framework If you're ready to transform platform strategy from newspaper gossip and business school theory to real-world competitive advantage, start right here! Understand how architecture and strategy are inseparably intertwined in platform ecosystems Architect future-proof platforms and apps and amplify these choices through governance Evolve platforms, apps, and entire ecosystems into vibrant successes and spot platform opportunities in almost any—not just IT—industry

Platform Strategy Laure Claire Reillier, Benoit Reillier, 2017-04-21 During the last decade, platform businesses such as Uber, Airbnb, Amazon and eBay have been taking over the world. In almost every sector, traditional businesses are under attack from digital disrupters that are effectively harnessing the power of communities. But what exactly is a platform business and why is it different? In Platform Strategy, Laure Claire Reillier and Benoit Reillier provide a practical guide for students, digital entrepreneurs and executives to understand what platforms are, how they work and how you can build one successfully. Using their own rocket model and original case studies (including Google, Apple, Amazon), they explain how designing, igniting and scaling a platform business requires learning a whole new set of management rules. Platform Strategy also offers many fascinating insights into the future of platforms, their regulation and governance, as well as how they can be combined with other business models. Benoit Reillier and Laure Claire Reillier are co-founders of Launchworks, a leading advisory firm focused on helping organizations develop and scale innovative business models.

**Platform** Cynthia Johnson, 2019-02-05 The indispensable guide to developing a personal brand, building an audience, and nurturing followers, by digital marketing thought-leader Cynthia Johnson. In the modern world, influence is everything and personal branding equals influence. Platform is the why-to, how-to handbook by top expert Cynthia Johnson for everyone who wants to develop and manage a personal brand. In Platform, Johnson explains the process of going from unknown to influencer by achieving personal proof, social proof, recognition, and association. Johnson herself went from an on-staff social media manager to social media influencer, entrepreneur, and marketing thought-leader in just three years using her process of accelerated brand development, continuous brand management, and strategic growth. Fans of #GirlBoss and #AskGaryVee, who wonder how their favorite influencers found their voices and built their audiences, will find the answers here and discover that the process is technical, creative, tactical, and much easier than they might have expected.

**Platform Socialism** James Muldoon, 2022 A bold new manifesto for digital technology after capitalism.

*The Economics of Platforms* Paul Belleflamme, Martin Peitz, 2021-11-11 Digital platforms controlled by Alibaba, Alphabet, Amazon, Facebook, Netflix, Tencent and Uber have transformed not only the ways we do business, but also the very nature of people's everyday lives. It is of vital importance that we understand the economic principles governing how these platforms operate. This book explains the driving forces behind any platform business with a focus on network effects. The authors use short case studies and real-world applications to explain key concepts such as how platforms manage network effects and which price and non-price strategies they choose. This self-contained text is the first to offer a systematic and formalized account of what platforms are and how they operate, concisely incorporating path-breaking insights in economics over the last twenty years.

**Platform Seven** Louise Doughty, 2019-08-20 \*\*A BIRD IN WINTER - THE GRIPPING NEW NOVEL FROM LOUISE DOUGHTY - AVAILABLE TO PRE-ORDER NOW\*\*SOON TO BE A MAJOR TV EVENT 'Utterly mesmerising.' Deborah Moggach 'Beautifully constructed.' Clare Mackintosh 'A scarily plausible story . . .' Guardian The new novel from Sunday Times bestselling author of Apple Tree Yard Platform Seven at 4am: Peterborough Railway Station is deserted. The man crossing the covered walkway on this freezing November morning is confident he's alone. As he sits on the metal bench at the far end of the platform it is clear his choice is strategic - he's as far away from the night staff as he can get. What the man doesn't realise is that he has company. Lisa Evans knows what he has decided. She knows what he is about to do as she tries and fails to stop him walking to the platform edge. Two deaths on Platform Seven. Two fatalities in eighteen months - surely they're connected? No one is more desperate to understand what connects them than Lisa Evans herself. After all, she was the first of the two to die.

**The Green Platform** Declan Coyle, 2012-09 The green platform is a state of mind demonstrating how each individual can take control of their own lives to be their own game changer. Declan Coyle explains that to be a game changer you need to recognize your power to choose one of two platforms: the negative, blaming, complaining 'red platform' or the positive, constructive, proactive 'green platform'.

**The Power of Platforms** Rasmus Kleis Nielsen, Sarah Anne Ganter, 2022 More

people today consume news via Facebook and Google than from any news organization in history. As a consequence, the technology companies behind them exercise new, distinct forms of platform power. In *The Power of Platforms*, Rasmus Kleis Nielsen and Sarah Anne Ganter draw on original interviews and other qualitative evidence from the United States, France, Germany, and the United Kingdom to trace the development of the relationships between platforms and news publishers. They analyze how technology companies exercise platform power, how news organizations have responded, and unfold the implications for news and our societies more broadly.

Platform Capitalism Nick Srnicek, 2017-05-23 What unites Google and Facebook, Apple and Microsoft, Siemens and GE, Uber and Airbnb? Across a wide range of sectors, these firms are transforming themselves into platforms: businesses that provide the hardware and software foundation for others to operate on. This transformation signals a major shift in how capitalist firms operate and how they interact with the rest of the economy: the emergence of platform capitalism. This book critically examines these new business forms, tracing their genesis from the long downturn of the 1970s to the boom and bust of the 1990s and the aftershocks of the 2008 crisis. It shows how the fundamental foundations of the economy are rapidly being carved up among a small number of monopolistic platforms, and how the platform introduces new tendencies within capitalism that pose significant challenges to any vision of a post-capitalist future. This book will be essential reading for anyone who wants to understand how the most powerful tech companies of our time are transforming the global economy.

Platform Scale Sangeet Paul Choudary, Geoffrey G. Parker, Marshall Van Alstyne, 2015 *Platform Scale* explains the design of a family of emerging digital business models that enables today's startups to achieve rapid scale: the platform business model. The many manifestations of the platform business model - social media, the peer economy, cryptocurrencies, APIs and developer ecosystems, the Internet of things, crowdsourcing models, and many others - are becoming increasingly relevant. Yet, most new platform ideas fail because the business design and growth strategies involved in building platforms are not well understood. *Platform scale* is a builder's manual for anyone building a platform business today. It lays out a structured approach to designing and growing a platform business model and addresses the key factors that lead to the success and failure of these businesses.--back cover.

*The People's Platform: Taking Back Power and Culture in the Digital Age* Astra Taylor, 2014-04-15 From a cutting-edge cultural commentator, a bold and brilliant challenge to cherished notions of the internet as the great leveler of our age.

**The Secret of Platform 13** Eva Ibbotson, 2008-09-04 Under Platform 13 at King's Cross Station there is a secret door that leads to a magical island . . . It appears only once every nine years. And when it opens, four mysterious figures step into the streets of London. A wizard, an ogre, a fey and a young hag have come to find the prince of their kingdom, stolen as a baby nine years before. But the prince has become a horrible rich boy called Raymond Trottle, who doesn't understand magic and is determined not to be rescued. Shortlisted for the Smarties Prize, *The Secret of Platform 13* is an exciting magical adventure from Eva Ibbotson, the award-winning author of *Journey to the River Sea*. 'This kind of fun will never fail to delight' Philip Pullman

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