

# Centrelink

Commonwealth Services Delivery Agency - Centrelink

**The Centrelink Experiment** John Halligan, Jules Wills, 2008-12-01 Centrelink was established in 1997 as part of the Howard government's bold experiment in re-framing social policy and re-shaping service delivery. Centrelink was the embodiment of a key tenet of the Howard vision for public service: a specialised service delivery 'provider' agency separated from the policy functions of the 'purchaser'. Carved out of a monolithic Department of Social Security, Centrelink was established along 'business lines' operating 320 service centres and delivering payments to 10 million Australians. Although enjoying 'monopoly provider' status, the organisation was required to deliver services to many different clients on behalf of its 'purchasing departments' (up to 25 in total) under the terms of quasi-contractual service agreements. It was meant to demonstrate a greater level of both transparency and accountability for the administration of payments amounting to over \$60 billion of Commonwealth expenditure. For many years there was a real 'buzz' around the Centrelink experiment and staff and clients were generally enthusiastic about the transformation. However, after around eight years, the experiment was reined in and Centrelink was placed under closer ministerial direction and under a new managing department. The experiment continues, but its trajectory reflects the different pressures impacting on such dedicated 'services delivery agencies'. John Halligan, Professor of Government at the University of Canberra, is a foremost Australian expert on public sector governance and has published extensively on the evolution, form and behaviour of the public sectors in Australia and overseas. This volume is the culmination of an exhaustive empirical study of the origins and experience of 'the Centrelink Experiment'. I commend this book to researchers, policy practitioners and students with an interest in policy innovation, change management and the realpolitik of public sector reform.

**Welcome to Centrelink** Australia. Centrelink, 2005

**The Centrelink Experiment** J. Halligan, Jules Wills, 1996 Centrelink was established in 1997 as part of the Howard government's bold experiment in re-framing social policy and re-shaping service delivery. Centrelink was the embodiment of a key tenet of the Howard vision for public service: a specialised service delivery 'provider' agency separated from the policy functions of the 'purchaser'. Carved out of a monolithic Department of Social Security, Centrelink was established along 'business lines' operating 320 service centres and delivering payments to 10 million Australians. Although enjoying 'monopoly provider' status, the organisation was required to deliver services to many different clients on behalf of its 'purchasing departments' (up to 25 in total) under the terms of quasi-contractual service agreements. It was meant to demonstrate a greater level of both transparency and accountability for the administration of payments amounting to over \$60 billion of Commonwealth expenditure. For many years there was a real 'buzz' around the Centrelink experiment and staff and clients were generally enthusiastic about the transformation. However, after around eight years, the experiment was reined in and Centrelink was placed under closer ministerial direction and under a new managing department. The experiment continues, but its trajectory reflects the different pressures impacting on such dedicated 'services delivery agencies'.

International Benchmark of Fraud and Error in Social Security Systems Great Britain: National Audit Office, 2006-07-20 The report, based on research carried out by RAND Europe and commissioned by the National Audit Office, presents the results of a benchmarking exercise investigating the issue of fraud and error in the social security systems of eight European and non-European countries (covering Australia, Canada, France, Ireland, Netherlands, New Zealand, Sweden and the United States). The study describes the different systems studied, assesses the scale and prominence of the problem in a national context, outlines approaches taken to measure and to reduce fraud and error, and draws out the principal themes emerging from the comparisons of relevance for the Department for Work and Pensions (DWP). Findings include that the availability of data and methodologies for measuring fraud and error at national level vary considerably, but the DWP is at the forefront in developing estimates of losses arising from fraud and error in social security expenditure. The high levels of estimated fraud and error in expenditure on benefits, £2.6 billion in 2004-05, have led to the NAO qualifying the DWP's accounts and those of the former Department of Social Security for 16 years in a row. The rates of fraud at the DWP appear comparable to those of other countries, such as USA, Ireland, Canada and New Zealand, and it compares favourably in terms of awareness of the problem and activities to combat the problem.

**Centrelink's Balanced Scorecard** Australian National Audit Office, 2002 The objective of the audit was to assess whether Centrelink's Balanced Scorecard was based on key elements of better practice principles and its use assists Centrelink to understand and communicate its performance against its strategic goals. The ANAO concluded that the Centrelink BSC was focussed on operational effectiveness and particularly on achieving client departments' key performance indicators.

**Policing Welfare Fraud** Scarlet Wilcock, 2023-12-11 Policing Welfare Fraud charts and interrogates the suite of measures ostensibly designed to combat welfare fraud and non-compliance. In Australia, which serves as the empirical focus of this book, these strategies include stringent ID checks, pre-emptive data surveillance technologies including the infamous and illegal 'robodebt' programme, a dedicated fraud hotline and an 'intelligence-led' fraud investigation framework. Drawing on original documentary and interview data, including interviews with fraud investigators, this book unpacks the logics that underpin these anti-fraud initiatives with a focus on how these initiatives are imbued with logics and practices more readily associated with the criminal justice system. The central argument of the book is that the emergence of contemporary welfare compliance regimes represents a form of 'governing through fraud' in which the threat of welfare fraud has effectively necessitated a regime of criminalisation within the welfare state. This has been enabled by a broader process of neoliberal welfare reform, which has cast suspicion over all welfare use. The overall effect of this regime is to restrict access to social security, punish welfare recipients and stigmatise welfare use. Policing Welfare Fraud also highlights points of contradiction and multiplicity in the enactment of specific welfare compliance initiatives, including attempts by welfare officials to moderate or reformulate these strategies 'on the ground'. These findings demonstrate that the criminalisation of welfare is neither uniform nor inexorable, and that more progressive welfare reform is possible. An accessible and compelling read, this book will appeal to students and scholars of criminology, sociology, politics and those interested in the policing of welfare recipients.

**Public Sector Employment in the Twenty-first Century** Marilyn Pittard, Phillipa Weeks, 2007-11-01 This book addresses the transformations which have occurred in employment arrangements and practices in the Australian public sector over the past decade, the changes in responsibilities and accountability through employment

contracts, whistleblower legislation and partnerships between government and the private sector, and provides a comparative context through studies of reconstruction of the public service in the United Kingdom and New Zealand. Themes of contractualisation, privatisation and outsourcing are explored and critically examined, as well as influences of the industrial relations legislative framework including the Work Choices legislation.--Provided by publisher.

**Centrelink's Review and Appeals System** Australian National Audit Office, Kerri Bradford, 2005 This report on Centrelink's Customer Charter and Community Consultation program is one in a series of reports that examine Centrelink's customer feedback systems. The other reports in the series cover Centrelink's: Customer Charter and community consultation program; customer satisfaction surveys; complaints handling system; and Value Creation program. There is also a summary report that brings together the findings and recommendations of each of the reports, and provides an overall audit opinion in respect of Centrelink's customer feedback systems.

**Management of Customer Debt** Australian National Audit Office, Andrew Morris, 2004 Debts arise primarily from customers failing to notify Centrelink of changes in circumstances or providing incorrect information. Debts can also arise from Centrelink administrative error. The objective of this audit was to assess whether Centrelink effectively manages its benchmark customer debt consistently across its network, ensuring integrity of payments made on behalf of the Department of Family and Community Services, while also providing appropriate levels of customer service.

**Unions and Globalisation** Peter Fairbrother, John O'Brien, Anne Junor, Michael O'Donnell, Glynne Williams, 2011-09-15 In recent decades, trade unions have suffered major reversals and experienced declining memberships. Transnational corporations and state-owned multi-nationals have increasingly implemented deteriorating terms and conditions of employment, with vulnerable and insecure job contracts. In this context, there has been a wide-ranging debate about the form of trade unionism, the bases for collective organization and struggle and the future of trade unionism. This book addresses these questions both theoretically, in relation to debates, as well as substantively via a series of selected studies. It is a must read for all those studying industrial relations, human resource management, the sociology of work and employment, economic sociology, economic and labor geography and business studies in general.

**Information about Centrelink Payments and Other Services for Aboriginal and Torres Strait Islander Peoples** Australia. Centrelink, 2006

**Value for Money in Government: Sweden 2013** OECD, 2013-04-30 This report presents the results of the assessment of the organisation of the central government of Sweden.

*Supporting Rural and Regional Australia*, 2003

**Centrelink's Value Creation Program** Australian National Audit Office, Kerri Bradford, 2005 This report on Centrelink's Customer Charter and Community Consultation program is one in a series of reports that examine Centrelink's customer feedback systems. The other reports in the series cover Centrelink's: Customer Charter and community consultation program; customer satisfaction surveys; complaints handling system; and review and appeals system. There is also a summary report that brings together the findings and recommendations of each of the reports, and provides an overall audit opinion in respect of Centrelink's customer feedback systems.

**Sole Parent Students and Higher Education** Genine A. Hook, 2016-05-25 This book examines how sole parents are constituted within university contexts, through social discourse and social policies. The gendered assumptions of female parental care-work are analysed as both constraining and enabling sole parent participation in higher education. Social welfare policies and the policies of university institutions are also considered as central to the experiences of sole parents who study at universities. This book explores the sense of belonging and engagement for sole parents in higher education with a view to challenging how universities engage with under-represented and diverse students. Equitable access to higher education is important as a potentially transformative personal and social good and this book contributes new thinking to understanding why a university education remains elusive for many students.

**Excel Preliminary Legal Studies** Belinda Brassil, 2003

**A Guide to Ethnic Naming Practices** Commonwealth Services Delivery Agency - Centrelink, 2003 Provides general information on the make-up and format of personal names of people from diverse, cultural and linguistic backgrounds including: how to identify a person's given name, family name and so on. - page 1.

**Home & Residence Choices for Older People** Commonwealth Services Delivery Agency - Centrelink, 1997

**Centrelink's Compliance Program** Australia. Parliament. Senate. Community Affairs References Committee, 2021

**Strategies to Manage Improper Payments** Tom Broderick, Marie Novak, 2001-12 The federal government of the U.S. -- the largest and most complex organization in the world -- expended approximately \$1.8 trillion dollars in FY 2000. As the steward of taxpayer dollars, it is accountable for how its agencies and grantees spend those funds, and is responsible for safeguarding against improper payments -- payments that should not have been made or that were made for incorrect amounts. This executive guide is intended to identify effective practices and provide case illustrations and other information for federal agencies' consideration when developing strategies and planning and implementing actions to manage improper payments in their programs.

Unveiling the Magic of Words: A Report on "**Centrelink**"

In some sort of defined by information and interconnectivity, the enchanting power of words has acquired unparalleled significance. Their capability to kindle emotions, provoke contemplation, and ignite transformative change is really awe-inspiring. Enter the realm of "**Centrelink**," a mesmerizing literary masterpiece penned by a distinguished author, guiding readers on a profound journey to unravel the secrets and potential hidden within every word. In this critique, we shall delve to the book's central themes, examine its distinctive writing style, and assess its profound effect on the souls of its readers.

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