# **Neat Decisions**

Barbara Sahakian, Jamie Nicole LaBuzetta

The Hastings Center Guidelines for Decisions on Life-Sustaining Treatment and Care Near the End of Life Nancy Berlinger, Bruce Jennings, Susan M. Wolf, 2013-04-26 This major new work updates and significantly expands The Hastings Center's 1987 Guidelines on the Termination of Life-Sustaining Treatment and Care of the Dying. Like its predecessor, this second edition will shape the ethical and legal framework for decision-making on treatment and end-of-life care in the United States. This groundbreaking work incorporates 25 years of research and innovation in clinical care, law, and policy. It is written for physicians, nurses, and other health care professionals and is structured for easy reference in difficult clinical situations. It supports the work of clinical ethicists, ethics committee members, health lawyers, clinical educators, scholars, and policymakers. It includes extensive practical recommendations. Health care reform places a new set of challenges on decision-making and care near the end of life. The Hastings Center Guidelines are an essential resource.

Decision Making near the End of Life James L. Werth Jr., Dean Blevins, 2008-10-20 Decision Making near the End of Life provides a comprehensive overview of the recent developments that have impacted decision-making processes within the field of end-of-life care. The most current developments in all aspects of major underlying issues such as public attitudes, the impact of media, bioethics, and legal precedent provide the background information for the text. The authors examine various aspects of end-of-life choices and decision-making, including communication (between and among family, medical personnel, the dying person), advance directives, and the emergence of hospice and palliative care institutions. The book also explores a variety of psychosocial considerations that arise in decision-making, including religion/spirituality, family caregiving, disenfranchised and diverse groups, and the psychological and psychiatric problems that can impact both the dying person and loved ones. Case studies and first-person stories about decision-making, written by professionals in the field, bring a uniquely personal touch to this valuable text.

The Importance of Small Decisions Michael J. O'Brien, R. Alexander Bentley, William A. Brock, 2019-03-12 How people make decisions in an era of too much information and fake news. Humans originally evolved in a world of few choices. Prehistoric, preindustrial, and predigital eras required fewer decisions than today's all-access, always-on world of too much information. Economists have largely discarded the idea that agents act rationally and the market follows suit. It seems that no matter how small or innocuous a decision might seem, there's almost no way to guess the effect it might have. The authors of The Importance of Small Decisions view decisions and their outcomes from a different perspective: as key elements in the evolution of culture. In this trailblazing book, they examine different kinds of decisions and map the outcomes, both short- and long-term. Drawing on this, they introduce a map of social behavior that captures the essential elements of human decision-making. The authors look at the New England Patriots' decision in 2000 to draft an underachieving college guarterback named Tom Brady; they consider Warren Buffett's investment strategy; and they chart the "dancing landscape" of a college applicant's decision-making environment. Finally, they show that decisions can be ranked according to transparency of choice and social influence. When fake news seems indistinguishable from real news and when the internet offers a cacophony of voices, they warn, we can't afford to crowdsource our decisions.

Unintended Consequences Clive Wills,2020-05-01 How is it that, in doing our very best to achieve one thing, we can end up achieving just the opposite? There exists an unseen force with an unassuming name that conceals all manner of terrors. It is 'Unintended Consequences', and it takes our efforts to do the good and right thing, turns them to ashes and blows them back in our faces. Whether it be governments fighting a "War on Terror" only to bring their economies crashing about their ears, ecologists attempting to stamp out pests but making things ten times worse in the process, or giving people lots of choice only for them to make worse decisions, it is all too easy to start out with the best of intentions, only to end up doing more harm than good. In Unintended Consequences, Clive Wills discusses national disasters, Prohibition and the War on Drugs, frustrated efforts to improve health and safety, and touches on issues of everyday life such as how to improve relationships and bring up children. As HL Mencken reflected, "For every complex problem, there is a solution that is simple, neat, and wrong". This book examines the many ways in which those apparently simple solutions can turn around and bite us, and more importantly, just what we can do about it.

Decisions, Decisions David Swavely,2003 How can I know what God wants me to do? We make choices, and then our choices makes us (or break us!). This is true of big decisions of course, but little decisions are just as important because they lead to the big ones. All of our choices are the threads in the fabric of our future. Ultimately, our decisions are so important because they have ramifications beyond this life, and into eternity. What's more, the way we make decisions is a central part of our personal relationship with God. We need to learn how to make good decisions so that will be able to make the best choice immediately, and instinctively. In clear and thoughtful steps, Swavely uncovers and explains the principles that God uses to lead and guide us including: how we should consider feelings, impressions or prompting, circumstances, counsel, desires and prayer. This brief yet relentlesly biblical book also helps us avoid some common errors that can rob our joy, and send us off in the wrong direction. Here, in this the theologically grounded volume, you will gain the wisdom and discernment necessary to practice God's way of making good decisions that honor him.

Taking Advance Directives Seriously Robert S. Olick, 2001-07-18 In the guarter century since the landmark Karen Ann Quinlan case, an ethical, legal, and societal consensus supporting patients' rights to refuse life-sustaining treatment has become a cornerstone of bioethics. Patients now legally can write advance directives to govern their treatment decisions at a time of future incapacity, yet in clinical practice their wishes often are ignored. Examining the tension between incompetent patients' prior wishes and their current best interests as well as other challenges to advance directives, Robert S. Olick offers a comprehensive argument for favoring advance instructions during the dying process. He clarifies widespread confusion about the moral and legal weight of advance directives, and he prescribes changes in law, policy, and practice that would not only ensure that directives count in the care of the dving but also would define narrow instances when directives should not be followed. Olick also presents and develops an original theory of prospective autonomy that recasts and strengthens patient and family control. While focusing largely on philosophical issues the book devotes substantial attention to legal and policy guestions and includes case studies throughout. An important resource for medical ethicists, lawyers, physicians, nurses, health care professionals, and patients' rights advocates, it champions the practical, ethical, and humane duty of taking advance directives seriously where it matters most-at the bedside of dying patients.

Decisions Leonard Osborns,2009-08 Here comes the nobodiesJane and Piggy walked closer to the crowd. You didn't bring your little cop friend with you this time, Jane? Who's going to save your ass tonight? Jane walked straight through the crowd, right up to Molly's face, and spit in it. You dirty little bitch, who the hell do you think you're spitting on? Molly went to grab Jane's hair but before she could two tall girls standing near grabbed Jane and pushed her to the ground. Molly leaned in and kicked Jane in the ribs yelling I'm going to kick your ass so much you're going to think it's a soccer ball. Molly

kicking, the two tall girls holding Jane down; the crowd started yelling cat fight, over and over again. Joe jumped from his car and ran through the crowd, grabbing one of the tall girls' arm and slinging her to the ground as she fell she took a hand full of Jane's hair with her.

Decisions, Decisions David A. Welch,2009-12-02 You''re tempted to accept a promising job offer in another city, but moving would entail considerable sacrifice on the part of your family. What should you do? Your elderly mother can no longer take care of herself but she doesn''t get along with your husband and dreads the prospect of moving into a nursing home. What is the solution? Whether you are faced with decisions momentous or trivial, how you go about resolving everyday dilemmas will definitely affect your level of satisfaction in life. In this engrossing and entertaining guide, David Welch, who has studied the decision-making process at the highest levels, shows how both the science and the art of decision-making are essential to us all. Welch lays out nine steps to effective decision-making and then demonstrates how to apply these steps to real-world situations. He gives readers the intellectual tools to assess their strengths and weaknesses and stresses that selfknowledge is critical for making the right decisions. This enjoyable, clearly written guide will enable decision-makers at every level to find the best possible solution for dilemmas both big and small.

<u>The Truth About Making Smart Decisions</u> Robert E. Gunther,2008-04-04 This is the eBook version of the printed book. If the print book includes a CD-ROM, this content is not included within the eBook version. We tend to be somewhat risk averse as a species. We are systematic and logical, which sometimes makes us overcautious. Sure, look a decision squarely in the face. Consider it from every angle, but also focus on the intangibles that might be harder to place into a systematic equation of risks and returns. After you've done a careful analysis, step back. Maybe the crazy decision is the right one. Don't underestimate the power of deciding boldly. These essential truths help you to learn the brave way to make complex and critical decisions.

Digest of the Decisions of the Treasury Department (Customs) and of the Board of U.S. General Appraisers Rendered During the Calendar Years 1904-16 Together with Decisions of U.S. Courts in Customs Cases United States. Division of Customs, 1908

<u>A Rulebook for Decision Making</u> George Pullman,2015-03-05 Pullman offers his readers essential insights into how humans reason and make decisions. Both concise and far-reaching, his work teaches us how to challenge intuitive logic and examine the processes for deliberative reasoning. This text will prove foundational for students in their intellectual journey toward the development of real skills in critical thinking. By pointing to simple yet profound examples, Pullman's text is both readable and provocative as it challenges us to consider the very mechanisms by which we understand our own cognitive biases. --Bradley A. Hammer, Department of English and Comparative Literature, University of North Carolina, Chapel Hill

**Decisive** Chip Heath, Dan Heath, 2013-03-26 The four principles that can help us to overcome our brains' natural biases to make better, more informed decisions--in our lives, careers, families and organizations. In Decisive, Chip Heath and Dan Heath, the bestselling authors of Made to Stick and Switch, tackle the thorny problem of how to overcome our natural biases and irrational thinking to make better decisions, about our work, lives, companies and careers. When it comes to decision making, our brains are flawed instruments. But given that we are biologically hard-wired to act foolishly and behave irrationally at times, how can we do better? A number of recent bestsellers have identified how irrational our decision making can be. But being aware of a bias doesn't correct it, just as knowing that you are nearsighted doesn't help you to see better. In Decisive, the Heath brothers, drawing on extensive studies, stories and research, offer specific, practical tools that can help us to

think more clearly about our options, and get out of our heads, to improve our decision making, at work and at home.

Making Decisions That Matter Kathleen M. Galotti, 2005-07-11 Researchers studying decision making have traditionally studied the phenomenon in the laboratory, with hypothetical decisions that may or may not involve the decision maker's values, passions, or areas of expertise. The assumption is that the findings of these well-controlled laboratory studies will shed light on the important decisions people make in their everyday lives. This book examines that assumption. The volume begins by covering four basic phases of decision making: setting or clarifying goals, gathering information, structuring the decision, and making a final choice. Comprehensive reviews of existing literature on each of these topics is provided. Next, the author examines differences in decision making as a function of several factors not typically discussed in the literature: the type of decision being made (e.g., legal, medical, moral) and the existence of individual differences in the decision maker (developmental differences, individual differences in style or temperament, differences as a function of expertise). The author then examines the topic of group decision making, contrasting it with individual decision making. The volume concludes with some observations and suggestions for improving peoples' everyday decision making. This book is intended for use as a core textbook or supplement for courses in psychology, education, or allied disciplines. It will also be an invaluable resource for people who work with people making decisions in various applied settings, such as schools, universities, and health care centers.

**Make Up Your Mind** Hal Mooz,2012-02-14 A proven decision-making system guides readers to the rightchoice every time Make Up Your Mind provides author Hal Mooz'sproprietary system for decision making. This approach consists ofthree decision-making models, including: the Decision Type Model, which characterizes what is at stake with any decision; theDecision Solution Model, which frames the most suitablealternatives; and the Decision Judgment Model, which provides tenbases for judging alternatives, some of which may be defensible andothers that, although popular, may not be defensible to challenge. These models guide the reader's thinking to the most promisingalternatives and the best choice. A decision fit person enjoys the benefit of thinking clearly about decisions and their outcomes and is competent to actknowledgeably and decisively about creating the alternatives andjudging them appropriately. Become decision fit. Think clearly and act decisively on yourown decisions and help others to do the same.

*Amazing Decisions* Dan Ariely,2019-07-23 Dan Ariely, the New York Times bestselling author of Predictably Irrational, and illustrator Matt R. Trower present a playful graphic novel guide to better decision-making, based on the author's groundbreaking research in behavioral economics, neuroscience, and psychology. The internationally renowned author Dan Ariely is known for his incisive investigations into the messy business of decision-making. Now, in Amazing Decisions, his unique perspective—informed by behavioral economics, neuroscience, and psychology—comes alive in the graphic form. The illustrator Matt R. Trower's playful and expressive artwork captures the lessons of Ariely's groundbreaking research as they explore the essential question: How can we make better decisions? Amazing Decisions follows the narrator, Adam, as he faces the daily barrage of choices and deliberations. He juggles two overlapping—and often contradictory—sets of norms: social norms and market norms. These norms inform our thinking in ways we often don't notice, just as Adam is shadowed by the "market fairy" and the "social fairy," each compelling him to act in certain ways. Good decision-making, Ariely argues, requires us to identify and evaluate the forces at play under different circumstances, leading to an optimal outcome. Amazing Decisions is a fascinating and entertaining guide to developing skills that will prove invaluable in personal and professional life.

Smart Decisions Thomas N. Martin, 2016-04-29 Today's world is complex and getting more so each day. Huge multinational corporations, international crisis and fast breaking events require most people to make decisions on a daily basis without the tools to understand the long term impact that today's decision might create. Because most people have never really been trained in how to make important complex decisions most people rely on experience, and 'gut reaction' which is okay for many decisions, but not okay for decision that will have meaningful impact on organizations and individual. Decision makers need to develop the art and science of strategic decision making. Here, Professor Thomas Martin explains the need for decision makers to modify their thinking about how they deal with acquiring and analyzing information in each of the decision-making process steps. This approach requiring thinking modification will lengthen the process, make it more complex, and to some more arduous, but the comprehensiveness of the new thinking approach should lead to improved and more effective decision making. In this book, Dr. Martin presents a thinking modification framework that asserts that in the decision-making process, there are three situational states — a current state, future state, and a transitional state that one must deliberate in finding a solution. For each of these situational states, Martin develops an identical five-step process to determine the best decision to make. The steps of this process include: • Change-Needing Situational Analysis • Challenge Framing & Causal Analysis • Generating Solution Ideas • Choosing a Solution Set • Implementation and Aftermath Planning This book will appeal to decision makers, leaders, and students of management who want a specific framework that details the process behind making strategic, well-informed decisions.

The Art of Strategic Decision-Making Peter Hollins, 2021-05-25 Overwhelmed and paralyzed by

your choices? Learn how to get it right the first time - improve your analysis, judgment, and intuition. Unfortunately, you can't just rely on your gut instinct or "hunch" when you make decisions. There's a science to improving your critical thinking, weighing pros and cons, and avoiding the traps that take you down the wrong path. Make smart decisions by catching your brain's built-in flaws. The Art of Strategic Decision-Making will teach you to seize control of your life and make sure your decisions aren't making you. This book cites years of research and scientific studies about what constitutes a great decision and the factors that will inevitably lead you there. It is an in-depth look at human nature and psychology and why we make decisions in the way we do - for better or for worse. This book is packed with theory, but it is all practical and actionable. Use these mental models and pieces of analysis on your decisions TODAY. Think more quickly and more thoroughly – at the same time. Peter Hollins has studied psychology and the human condition for over a dozen years. This book contains tactics pulled from his personal experience, as well as some of the most famous studies in decision theory and social psychology to help you make snap decisions. Beat analysis paralysis and eliminate indecision. •Learn your subconscious motivations, needs, and desires that hijack your brain. •Discover the surprising causes and cures for decision fatigue. •Over 10 of the most dangerous cognitive biases and decision traps. • How to make your pros and cons lists incredibly useful and illuminating. •The 6 Hats Method of intelligent decisions and how you can inhabit different perspectives. •The WRAP method of planning for failure in decisions. •How to think outside the box and creatively solve problems.

**Treasury Decisions Under Customs and Other Laws** United States. Department of the Treasury,1878 Vols. for 1904-1926 include also decisions of the United States Board of General Appraisers

Bad Moves Barbara Sahakian, Jamie Nicole LaBuzetta, 2013-04-25 Making decisions is such a regular activity that it is mostly taken for granted. However, damage or abnormality in the areas of the brain involved in decision-making can severely affect personality and the ability to manage even simple tasks. Here, Barbara Sahakian and Jamie Nicole LaBuzetta discuss the process of normal decision making - our strategies for making decisions, biases that affect us, and influential factors and then describe the abnormal patterns found in patients with conditions such as severe depression, Alzheimer's, and accidental brain damage. Using striking examples and case studies from their own research to show the impact of abnormal decision making, they introduce the concept of 'hot' and 'cold' decision making based on the level of emotions involved, showing that in various psychiatric conditions extreme emotions alter the pattern of decision making. Looking at the ways in which the brain can be manipulated to improve cognitive function in these patients, they consider the use of 'smart drugs' that alleviate these problems. The realization that smart drugs can improve cognitive abilities in healthy people has led to growing general use, with drugs easily available via the Internet. They raise ethical questions about the availability of these drugs for cognitive enhancement, in the hope of informing public debate about an increasingly important issue.

*Consensus Through Conversations* Larry Dressler,2006-11 Facilitation expert Larry Dressler's Consensus Through Conversation is a guide for the effective facilitation and practice of one of business's most popular -- but most widely misunderstood -- decision-making models: consensus.

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