Franchise Leadership Development

David Giber, Louis Carter, Marshall Goldsmith

<u>Linkage Inc's Best Practices in Leadership Development Handbook</u> Linkage Inc.,2009-03-23 Leadership development is a planned effort that enhances the learner's capacity to lead people. Building on the success of the first edition, Linkage conducted a study of over 300 top organizations and their needs in organizational change and leadership development that identifies approaches to leadership development that have proven to be successful. The work offers practical how-to instructions developing leaders and engaging in leadership development. It provides current in-depth models, assessments, tools, and other instruments that can be used for immediate application within a variety of organizations.

Leaders at All Levels Ram Charan, 2011-01-06 Learn how top companies solve the problem of leadership succession from corporate America's leading consultant. A serious crisis looms in American management today. More and more CEOs are failing; there remains an acute shortage of capable replacements. The true dilemma in leadership is the stagnant state of corporate leadership development. Because companies fail to hone their unit managers' leadership abilities, they are never able to fill their succession pipelines. With unit managers stagnating, companies have difficulty executing at every level, compounding the crisis. In I>Leaders at All Levels, bestselling author Ram Charan shows how top companies approach leadership development as a core competency, recognizing that an adaptable leadership pool is a competitive advantage, and focusing their attention on bringing out the best in the leaders they have. Charan reveals exactly what's wrong with corporate leadership development and tells how to make it right. He explains the concept of a leadership gene pool and shows how companies can discover just what DNA they need to succeed. He also details how to uncover the hidden leaders in a company, when and where to bring in fresh talent, how to coach, measure, and reward leadership, and much more. For CEOs, directors, and anyone involved in leadership development, Leaders at All Levels is an eye-opening guide on how to get succession right.

The Successful Leadership Development Program Jo-Ann C. Byrne, Richard T. Rees, 2006-06-12 Praise for The Successful Leadership Development Program Byrne and Rees share their direct experience to provide a highly practical guide for organizations seeking more self-managed approaches to learning in leadership development programs. It will stimulate and encourage all concerned who ask how they can better align the learning needs of individual leaders with those of their organization. —J. Herman Gilligan, principal, GC International Consulting Group I have seen the results of the process outlined in this book and have found them to be very powerful and effective. This is a must read and a great guide for anyone responsible for leadership development in an organization. —Marchita Marino, senior vice president, human resources, Wuesthoff Health System, Inc. Everyone concerned with growing leaders must read this book. The mapping out of a set of practices for leadership development is the most results-oriented that I have read about in decades. Every possible detail is addressed. —Robert C. Preziosi, director, Leadership Impact Lab, Nova Southeastern University This is a unique book essential to any leader or potential leader responsible for bottom-line performance. An experienced based how-to book, the reader will learn how to prepare, obtain approval, and implement a program that will develop leaders and thereby improve and maintain financial performance. —Allen C. Minor, financial consultant; and adjunct professor, department of health administration and human resources, University of Scranton

The 2008 Pfeiffer Annual, CD-ROM Included Delta Organization & Leadership LLC,2007-12-21 This comprehensive resource includes an international panel of contributors who are leading academics and practitioners in the field. Their combined wisdom has created the most authoritative and up-to-date source for new ideas, tools, models, and contemporary practices in leadership development. This unique series is a world-class resource for all practitioners, teachers, and students of leadership development. Topics include: Trends in Leadership Development Learning Methods (How Leaders Learn) Special Challenges and Innovations Leadership Development for the Board of Directors Ensuring Learning Transfer and Application Creating Post Program Learning Communities Creating the Business Case for Leadership Development Embedding Learning at Work Accelerating the Leadership Development of Hi-Potentials Developing Global Leaders Note: CD-ROM/DVD and other supplementary materials are not included as part of eBook file.

Head, Heart and Guts David L. Dotlich,Peter C. Cairo,Steven H. Rhinesmith,2010-03-18 This book reveals the three most important capabilities leaders must demonstrate today: the ability to set strategy, empathize with others, and take risksall at the same time. In Head, Heart, and Guts, leadership experts David Dotlich, Peter Cairo, and Stephen Rhinesmithwho teach and coach CEOs and executive teams throughout the worldargue that to be successful in a complex, matrixed, fast-moving world, whole leaders must set strategy, develop trusting relationships with others, and consistently do the right thing based on personal values. Partial leaders, often the product of traditional executive programs, may be successful in the shortrun, but their companies lose over time. Filled with case studies of companies such as Bank of America, Johnson leadership comfort zone and an action plan for companies that want to move beyond tried-and-true leadership development in order to develop whole leaders throughout their leadership pipeline.

Best Practices in Leadership Development and Organization Change Louis Carter, Dave Ulrich, Marshall Goldsmith, 2012-07-05 In this important book, successful organizations—including well-known companies such as Agilent Technologies, Corning, GE Capital, Hewlett Packard, Honeywell Aerospace, Lockheed Martin, MIT, Motorola, and Praxair—share their most effective approaches, tools, and specific methods for leadership development and organizational change. These exemplary organizations serve as models for leadership development and organizational change because they Commit to organizational objectives and culture Transform behaviors, cultures, and perceptions Implement competency or organization effectiveness models Exhibit strong top management leadership support and passion

The Leadership Pipeline Ram Charan, Stephen Drotter, James Noel, 2000-12-20 Together, these authors have more first-hand experience in leadership development and succession planning than you're likely to find anywhere else. And here, they show companies how to create a pipeline of talent that will continuously fill their leadership needs-needs they may not even yet realize. The Leadership Pipeline delivers a proven framework for priming future leaders by planning for their development, coaching them, and measuring the results of those efforts. Moreover, the book presents a combination leadership-development/succession-planning program that ensures a steady line-up of leaders for every critical position within the company. It's an approach that bolsters the retention of intellectual capital as it eliminates the need to go outside for expensive stars, who will probably jump ship before they reach their full potential anyway.

The Wealthy Franchisee Scott Greenberg,2020-11-17 Take Your Business from Average to Extraordinary The Wealthy Franchisee pulls concepts from cognitive behavioral therapy, brain science, interviews, and Scott Greenberg's firsthand experience as a franchisee to help readers replicate the mental habits, tactics, and financial results of high-performing franchisees. As a franchising consultant, Scott Greenberg has helped franchise owners and franchisees improve their performance. Readers will learn how to: Explore their own mental responses and become more self-aware Bring out the best in employees and build superstar teams Dazzle customers and increase sales with emotionally satisfying experiences Optimize the human elements of their operation so they can grow into a next-level enterprise and become wealthy

Linkage Inc.'s Best Practices in Leadership Development Handbook David Giber, Louis Carter, Marshall Goldsmith, 1999-12-30 How are the world's most successful organizations developing their leaders? This book will help anyone who is charged with a leadership development initiative or is learning about leadership development. Full of practical examples and tools from companies that are known for having a reputation for developing leaders. Michael Piergrossi; vice president, leadership and organization development, W. R. Grace & Co. Using the case studies in this book will give you the opportunity you to: *Benchmark against SmithKline Beecham's 21 Leadership Competencies * Implement cutting-edge tools including Allied Signal's Career Profile, continuous improvement and performance objectives tools * Customize a training curriculum that works for your organization based on: Imasco's Operating Company Visits and Work Projects, Colgate-Palmolive's Key Accountability program, or Abbott Lab's Managing Across Boundaries * And much more! In 1998, Linkage, Inc., and Warren Bennis collaborated in completing a study of more than 350 companies involved with leadership development and found that: * Nearly all respondents recognized the need to develop stronger leaders, yet less than 44 percent had a formal process for nominating or development systems * The programs that make a difference include some or all of three critical components: formal training, 360-degree feedback, and most importantly, exposure to senior executives including mentoring programs The result of this

study is Linkage Inc.'s Best Practices in Leadership Development Handbook. With its case study approach, this book gives you access to the practical, easy-to-apply tools, instruments, training, and competency models that fifteen world-class organizations use as benchmarks to successfully implement their leadership development programs. To read the foreword from this book, click here. To read the first chapter from this book, click here.

The 2008 Pfeiffer Annual Delta Organization & Leadership LLC,2009-01-20 This comprehensive resource includes an international panel of contributors who are leading academics and practitioners in the field. Their combined wisdom has created the most authoritative and up-to-date source for new ideas, tools, models, and contemporary practices in leadership development. This unique series is a world-class resource for all practitioners, teachers, and students of leadership development. Topics include: Trends in Leadership Development Learning Methods (How Leaders Learn) Special Challenges and Innovations Leadership Development for the Board of Directors Ensuring Learning Transfer and Application Creating Post Program Learning Communities Creating the Business Case for Leadership Development Embedding Learning at Work Accelerating the Leadership Development of Hi-Potentials Developing Global Leaders Note: CD-ROM/DVD and other supplementary materials are not included as part of eBook file.

The 2009 Pfeiffer Annual Delta Organization & Leadership LLC,2009-03-03 Leadership development continues to be a top concern for most organizations. The third Pfeiffer Annual of Leadership Development has arrived! This year, four editors have brought together some of the best minds in the leadership world to reflect on four distinct topics: Leading in a Global World, Convergence and Collaboration & Risk and Innovation, and The Customer-Connected Leader.

Grow to Greatness Steve Olson,2012-05-04 The #1 best-seller on franchise development and Amazon #1 best-seller, Grow to Greatness has instantly become the must-read, essential guide on how to build a world-class franchise system faster. This breakthrough book delivers advice and proven, step-by-step systems and processes for emerging and established franchisors, as well as for anyone considering franchising their business. The \$29.95 guide has saved existing and potential franchisors thousands of dollars in costly mistakes. -- One hundred+ case examples and checklists reveal how to do it right ... and how not to do it wrong! -- Profit from real best practices solutions and proven step-by-step processes -- Endorsed by franchising's top brand executives of KFC, Taco Bell, Dunkin' Donuts, Pinkberry, Molly Maids, Postnet, Checkers, AlphaGraphics, Popeye's, Cartridge World, Express Employment Professionals, the International Franchise Association ... and many more. Each benchmark is described in detail, supported by case studies, industry research and steps taken by franchise leaders from various industries. Steve's Grow to Greatness is the 'Driver's Ed Manual'. It delivers great lessons for startup franchisors and the most seasoned franchise executives. In the words of Bill Rosenberg, founder of Dunkin' Donuts and the International Franchise Association, 'We can avoid failures, if we study success.' Study Grow to Greatness and you will be rewarded. John Reynolds, CFE President, IFA Educational Foundation

Linkage Inc's Best Practices in Leadership Development Handbook Linkage Inc.,2009-04-06 Leadership development is a planned effort that enhances the learner's capacity to lead people. Building on the success of the first edition, Linkage conducted a study of over 300 top organizations and their needs in organizational change and leadership development that identifies approaches to leadership development that have proven to be successful. The work offers practical how-to instructions developing leaders and engaging in leadership development. It provides current in-depth models, assessments, tools, and other instruments that can be used for immediate application within a variety of organizations.

The Leadership Pipeline Ram Charan, Stephen Drotter, James Noel, 2010-11-02 An updated and revised version of the bestselling The Leadership Pipeline – the critical resource for how companies can grow leaders from the inside. In business, leadership at every level is a requisite for company survival. Yet the leadership pipeline – the internal strategy to grow leaders – in many companies is dry or nonexistent. Drawing on their experiences at many Fortune 500 companies, the authors show how organizations can develop leadership at every level by identifying future leaders, assessing their corporate confidence, planning their development, and measuring their results. New to this edition is 65 pages of new material to update the model, share new stories and add new advice based on the ten more years of experience. The authors have also added a Frequently Asked Questions section to the end of each chapter.

Global Executive Leadership Inventory (GELI), Participant Workbook Manfred F. R. Kets de Vries, 2004-12-23 If you are to survive in today's competitive environment, you must have the leadership skills that make you a valued member of your organization's leadership team. Global Executive Leadership Inventory (GELI) is your in-depth development tool that offers guidance for understanding your leadership abilities and shows you how to take steps to improvement. The Inventory consists of 100 action- and behavior-based questions that are designed to measure your competency within twelve areas: Visioning, Empowering, Energizing, Designing and Aligning, Rewarding and Feedback, Team Building, Outside Orientation, Global Mindset, Tenacity, Emotional Intelligence, Life Balance, and Resilience to Stress. The Inventory includes an effective self-assessment tool as well as a 360- degree component that allows you to obtain feedback from subordinates, colleagues, and superiors. Once the assessment is completed and scored, the Participant Workbook guides you through the feedback and helps to create a development plan. As a result of the GELI process, when you complete this Workbook you will be able to State advantages of and concerns about 360-degree feedback Identify twelve key characteristics of successful global leaders Evaluate your strengths and weaknesses on each of the twelve key characteristics Develop an action plan that specifies what you will do to improve your leadership competencies An ideal tool for examining your leadership journey.

Franchising and Licensing Andrew Sherman, 2011-04-13 Comprehensive and applicable to domestic and international franchising initiatives alike, this go-to guide remains the industry standard for insights on expanding your business. As an experienced corporate and transaction lawyer, author Andrew Sherman offers insider insights into unique opportunities for business growth--specifically, leveraging your intellectual capital through franchising and licensing. By helping you understand what intellectual capital is, what revenue your company is entitled to, and how to manage these intangible assets, he provides knowledge and tools to keep your business not only operating, but growing in any economy. Filled with examples, stories from the field, and forms for drafting franchising agreements and licensing programs, Franchising & Licensing simplifies the strategic, legal, financial, and operational aspects of these complex but highly profitable business strategies. You will learn how to: raise capital, structure agreements, and protect intellectual property; create market-responsive sales, marketing, and globalization strategies; establish quality control and compliance measures; and assess opportunities for mergers and acquisitions, joint ventures, and other alternatives to franchising This book also incorporates up-to-the-minute information on regulations, best practices, web strategies, branding techniques and global trademark laws, the new FDD disclosure format, and the latest franchising trends.

Leadership Passages David L. Dotlich, James L. Noel, Norman Walker, 2004-09-21 Leaders face numerous critical crossroads in their careers, moments that can provide extraordinary learning and growth opportunities or ensnare them and prevent further development. The good thing about these passages is that they're predictable, and with proper preparation, leaders not only can survive them to become stronger but can use these experiences to enhance their leadership, compassion, and effectiveness. This book lays out thirteen specific "leadership passages" based on research, interviews, and coaching of senior executives in such well-known companies as Johnson, Novarits, Intel, GE, and Bank of America. For each passage, the authors describe what to expect, how the passage constitutes a choice point, and what effective leaders do to navigate and grow from the challenge. Some of the passages include: moving into a leadership role for the first time, dealing with significant failure for which you are responsible, derailing/losing your job, being acquired/merging, losing faith in the system, understanding the importance of children, family and friends, and personal upheavals such as divorce, illness, and death. The authors provide a wealth of practical tools and techniques to improve your leadership, along with real-life examples from recognizable leaders and breakthrough ways in which companies can use the concept of leadership passages to grow talent.

Getting It Right Viva Bartkus, Ed Conlon, 2008-07-23 To be a successful business leader, executives need to make values-based problem solving a habit of mind, argue management experts and Notre Dame professors Viva Bartkus and Ed Conlon. In Getting It Right, Bartkus and Conlon draw on insights from consulting, management, and academia to deliver a powerful message: no matter how chaotic the marketplace, leaders can still

address even the most staggering challenges in a calm and confident manner.

Franchise Opportunities Handbook, 1966 This is a directory of companies that grant franchises with detailed information for each listed franchise.

Franchise Opportunities Handbook United States. Domestic and International Business Administration, 1986 This is a directory of companies that grant franchises with detailed information for each listed franchise.

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