# **Connecticut Vmug 2013 User Conference**

**Scott Graffius** 

Agile Scrum Scott Graffius, 2016-04-05 EXPANDED AND UPDATED Deliver Products in Short Cycles with Rapid Adaptation to Change, Fast Time-to-Market, and Continuous Improvement -- Which Supports Innovation and Drives Competitive Advantage Shifting customer needs are common in today's marketplace. Businesses must be adaptive and responsive to change while delivering an exceptional customer experience to be competitive. There are a variety of frameworks supporting the development of products and services, and most approaches fall into one of two broad categories: traditional or agile. Traditional practices such as waterfall engage sequential development, while agile involves iterative and incremental deliverables. Organizations are increasingly embracing agile to manage projects, and best meet their business needs of rapid response to change, fast delivery speed, and more. With clear and easy to follow step-by-step instructions, Agile Scrum helps you: - Implement and use the most popular agile framework -- Scrum -Deliver products in short cycles with rapid adaptation to change, fast time-to-market, and continuous improvement - Support innovation and drive competitive advantage Agile Scrum is for those interested or involved in innovation, project management, product development, software development or technology management. It's for those who have not yet used Scrum. It's also for people already using Scrum, in roles such as Product Owners, Scrum Masters, Development Team members (business analysts, solution and system architects, designers, developers, testers, etc.), customers, end users, agile coaches, executives, managers, and other stakeholders. For those already using Scrum, this guide can serve as a reference on practices for consideration and potential adaptation. Reactions to Agile Scrum have been incredibly positive. A superbly written and presented guide to team-based project management that is applicable across a broad range of businesses from consumer products to high-tech. - IndieBRAG Recommended. - The US Review of Books The book is excellent. - Readers' Favorite An all-inclusive instruction guide that is impressively 'user-friendly' in tone, content, clarity, organization, and presentation. - Midwest Book Review A-type personalities (those inclined to avoid instruction manuals) and non-readers will rejoice upon discovering this guide which makes getting started with Agile Scrum a breeze. - Literary Classics Book Reviews A must-have for a project manager wanting to introduce Scrum to the organization. - PM World Journal A clear and authoritative roadmap for successful implementation. -BookViral Agile Scrum has received 17 FIRST PLACE WINS in national and international competitions: 5th Annual Beverly Hills International Book Awards - Business-General category 5th Annual Beverly Hills International Book Awards -Technology category 2016 London Book Festival - Business category Fall 2016 Pinnacle Book Achievement Awards - Business category 2017 Feathered Quill Book Awards - Informational (Business) category 2016 New Apple Book Awards - Technology category 2017 Independent Press Award - Technology category 11th Annual National Indie Excellence Awards -Technology category 2017 Pacific Rim Book Festival - Business category 2017 Bookvana Awards - Green/Conscious Business category 2017 Book Excellence Awards - Technology category 14th Annual Best Book Awards - Business Reference category 2017 New York City Big Book Awards -Technology category 2017 Royal Dragonfly Book Awards - Science & Technology category 2017 Human Relations Indie Book Awards - Workplace category 2018 Florida Book Festival - Business category 2018 Pacific Book Awards - Business category Agile Scrum -- get your copy today!

Agile Transformation Scott M Graffius, 2019-06-06 Thriving in today's marketplace frequently depends on making a transformation to become more agile. Those successful in the transition enjoy faster delivery speed and ROI, higher satisfaction, continuous improvement, and additional benefits. Based on actual events, Agile Transformation: A Brief Story of How an Entertainment Company Developed New Capabilities and Unlocked Business Agility to Thrive in an Era of Rapid Change provides a revealing behind-the-scenes account of a successful agile implementation at a global entertainment company. Scott M. Graffius' first book, Agile Scrum: Your Quick Start Guide with Step-by-Step Instructions, provides readers with practical information they can use to get benefits from the most popular agile framework, Scrum. It presents top practices from successful implementations based on Scott's hands-on experience and 116 diverse sources such as the Scrum Alliance, the Project Management Institute, MIT, the IEEE, Gartner, and the Software Engineering Institute. BookAuthority named Agile Scrum: Your Quick Start Guide with Step-by-Step Instructions One of the Best Scrum Books of All Time. The publication garnered 17 first place awards from national and international competitions. Scott and his book have been featured in Yahoo Finance, Computer Weekly, the PM World Journal, Learning Solutions, Innovation Management, and additional media publications. In Agile Transformation: A Brief Story of How an Entertainment Company Developed New Capabilities and Unlocked Business Agility to Thrive in an Era of Rapid Change, Scott shares a behind-the-scenes account of a successful agile implementation at a global entertainment company. The story is based on actual events and it's told from Scott's perspective as an agile coach. The transformation dramatically improved the way the organization works and delivers business value. New capabilities and practices enabled the enterprise to adapt to its changing environment, move faster, and drive innov

Mastering VMware vSphere 6 Nick Marshall, 2015-03-20 Master your virtual environment with the ultimate vSphere guide Mastering VMware vSphere 6 is the fully updated edition of the bestselling guide to VMware's virtualization solution. With comprehensive coverage of this industry-leading toolset, this book acts as an informative guide and valuable reference. Step-by-step instruction walks you through installation, configuration, operation, security processes, and much more as you conquer the management and automation of your virtual environment. Written by certified VMware vExperts, this indispensable guide provides hands-on instruction and detailed conceptual explanations, anchored by practical applications and real-world examples. This book is the ultimate guide to vSphere, helping administrators master their virtual environment. Learn to: Install, configure, and manage the vCenter Server components Leverage the Support Tools to provide maintenance and updates Create and configure virtual networks, storage devices, and virtual machines Implement the latest features to ensure compatibility and flexibility Manage resource allocation and utilization to meet application needs Monitor infrastructure performance and availability Automate and orchestrate routine administrative tasks Mastering VMware vSphere 6 is what you need to stay up-to-date on VMware's industry-leading software for the virtualized datacenter.

Essential Virtual SAN (VSAN) Cormac Hogan, Duncan Epping, 2014-07-09 Understand and implement VMware Virtual SAN: the heart of tomorrow's Software-Defined Datacenter (SDDC) VMware's breakthrough Software-Defined Datacenter (SDDC) initiative can help you virtualize your entire datacenter: compute, storage, networks, and associated services. Central to SDDC is VMware Virtual SAN (VSAN): a fully distributed storage architecture seamlessly integrated into the hypervisor and capable of scaling to meet any enterprise storage requirement. Now, the leaders of VMware's wildly popular Virtual SAN previews have written the first authoritative guide to this pivotal technology. You'll learn what Virtual SAN is, exactly what it offers, how to implement it, and how to maximize its value. Writing for administrators, consultants, and architects, Cormac Hogan and Duncan Epping show how Virtual SAN implements both object-based storage and a policy platform that simplifies VM storage placement. You'll learn how Virtual SAN and vSphere work together to dramatically improve resiliency, scale-out storage functionality, and control over QoS. Both an up-to-the-minute reference and hands-on tutorial, Essential Virtual SAN uses realistic examples to demonstrate Virtual SAN's most powerful capabilities. You'll learn how to plan, architect, and deploy Virtual SAN successfully, avoid gotchas, and troubleshoot problems once you're up and running. Coverage includes Understanding the key goals and concepts of Software-Defined Storage and Virtual SAN technology Meeting physical and virtual requirements for safe Virtual SAN implementation Installing and configuring Virtual SAN for your unique environment Using Storage Policy Based Management to control availability, performance, and reliability Simplifying deployment with VM Storage Policies Discovering key Virtual SAN architectural details: caching I/O, VASA, witnesses, pass-through RAID, and more Ensuring efficient day-to-day Virtual SAN management and maintenance Interoperating with other VMw

Learning Web App Development Semmy Purewal, 2014-02-13 Grasp the fundamentals of web application development by building a simple database-backed app from scratch, using HTML, JavaScript, and other open source tools. Through hands-on tutorials, this practical guide shows inexperienced web app developers how to create a user interface, write a server, build client-server communication, and use a cloud-based service to deploy the application. Each chapter includes practice problems, full examples, and mental models of the development workflow. Ideal for a college-level course, this book helps you get started with web app development by providing you with a solid grounding in the process. Set up a basic workflow with a text editor, version control system, and web browser Structure a user interface with HTML, and include styles with CSS Use JQuery and JavaScript to add interactivity to your application Link the client to the server with AJAX, JavaScript objects, and JSON Learn the basics of server-side programming with Node.js Store data outside your application with Redis and MongoDB Share your application by uploading it to the cloud with CloudFoundry Get

basic tips for writing maintainable code on both client and server

Storage Design and Implementation in vSphere 6 Mostafa Khalil,2017-07-10 This is the eBook of the printed book and may not include any media, website access codes, or print supplements that may come packaged with the bound book. Now fully updated: The authoritative, comprehensive guide to vSphere 6 storage implementation and management Effective VMware virtualization storage planning and management has become crucial—but it can be extremely complex. Now, VMware's leading storage expert thoroughly demystifies the "black box" of vSphere 6 storage and provides illustrated, step-by-step procedures for performing every key task associated with it. Mostafa Khalil presents techniques based on years of personal experience helping customers troubleshoot storage in their vSphere production environments. Drawing on more experience than anyone else in the field, he combines expert guidelines, insights for better architectural design, best practices for planning and management, common configuration details, and deep dives into both vSphere and third-party storage. Storage Design and Implementation in vSphere 6, Second Edition will give you the deep understanding you need to make better upfront storage decisions, quickly solve problems if they arise, and keep them from occurring in the first place. Coverage includes: Planning and implementing Fibre Channel, FCoE, and iSCSI storage in vSphere virtualized environments Implementing vSphere Pluggable Storage Architecture native multipathing, SATP, PSP, plug-ins, rules, registration, and more Working with Active/Passive and Pseudo-Active/Active ALUA SCSI-3 storage arrays Maximizing availability with multipathing and failover Improving efficiency and value by unifying and centrally managing heterogeneous storage configurations Understanding Storage Virtualization Devices (SVDs) and designing storage to take advantage of them Implementing VMware Virtual Machine File System (VMFS) to maximize performance and resource utilization Working with virtual disks and raw device mappings (RDMs) Managing snapshots in VMFS and Virtual Volumes environments Implementing and administering NFS, VAAI, Storage vMotion, VisorFS, and VASA Integrating VSAN core and advanced features Using Virtual Volumes to streamline storage operations and gain finer VM-level control over external storage

Getting More Stuart Diamond, 2010-12-28 NEW YORK TIMES BESTSELLER • Learn the negotiation model used by Google to train employees worldwide, U.S. Special Ops to promote stability globally ("this stuff saves lives"), and families to forge better relationships. A 20% discount on an item already on sale. A four-year-old willingly brushes his/her teeth and goes to bed. A vacationing couple gets on a flight that has left the gate. \$5 million more for a small business; a billion dollars at a big one. Based on thirty years of research among forty thousand people in sixty countries, Wharton Business School Professor and Pulitzer Prize winner Stuart Diamond shows in this unique and revolutionary book how emotional intelligence, perceptions, cultural diversity and collaboration produce four times as much value as old-school, conflictive, power, leverage and logic. As negotiations underlie every human encounter, this immediately-usable advice works in virtually any situation: kids, jobs, travel, shopping, business, politics, relationships, cultures, partners, competitors. The tools are invisible until you first see them. Then they're always there to solve your problems and meet your goals.

VCDX Boot Camp John Arrasjid, Ben Lin, Mostafa Khalil, 2013 Prepare to succeed at your VCDX panel defense and gain world-class knowledge for designing complex VMware environments VMware Certified Design Expert (VCDX) is the highest level of VMware certification, achieved by dedicated professionals who have demonstrated exceptional skill in VMware enterprise deployments. To earn a VCDX, professionals must create a complete enterprise VMware design and undergo an arduous defense at the hands of some of the world's most sophisticated VMware experts. Now, for the first time, there's a comprehensive guide to VCDX defense: VCDX Boot Camp. Based on the legendary standing-room-only boot camps led by VCDX co-creator John Arrasjid, this guide captures the unsurpassed personal experience of three pioneering VCDX certification holders, program developers, and defense panelists. John Arrasjid, Ben Lin, and Mostafa Khalil cover everything you need to know to prepare for certification. They demystify the entire VCDX defense process, clearly explain its format and prerequisites, and offer indispensable tips for maximizing your likelihood of success. Detailed chapters on both design and troubleshooting offer four complete scenarios explaining exactly what VCDX panelists will expect from your defense. Learn how to think like a VCDX, discovering powerful insights and best practices for designing your own world-class virtualized environment. Coverage includes • Authoritative preparation guidance (including expert insights into scheduling your preparation and defense) • Tips for conducting mock defenses, boot camps, and study sessions with your colleagues • How to select, create, and document a superior, defensible design • How to make design choices and incorporate design patterns that support the VCDX blueprint • How to confidently defend your skills in architecture, designing new solutions, and troubleshooting design or implementation flaws • Proven tips for responding to tough questions from panelists • Detailed example defense

VMware VCloud Architecture Toolkit (vCAT) John Y. Arrasjid,2014 The complete vCAT printed reference: knowledge, tools, and validated designs for building high-value vCloud® solutions The vCloud Architecture Toolkit (vCAT) brings together validated designs, tools, and knowledge for architecting, implementing, operating, and consuming modern vCloud infrastructure based on the Software Defined Data Center (SDDC). vCAT has already helped hundreds of VMware customers succeed with vCloud. Now, pioneering VMware architect John Arrasjid has integrated essential vCAT information into a definitive printed guide, adding even more context and examples for successful planning and deployment. To do so, Arrasjid has distilled contributions from more than 100 VMware architects, consultants, administrators, engineers, project managers, and other technical leaders. VMware vCloud Architecture Toolkit (vCAT) is your complete roadmap for using virtualization to simplify data centers and related IT infrastructure. You'll find up-to-theminute, field-proven insights for addressing a wide spectrum of challenges-from availability to interoperability, security to business continuity. Coverage includes vCAT design guidelines and patterns for efficiently architecting, operating, and consuming VMware cloud computing solutions Software-defined datacenter services for storage, networking, security, and availability People, process, and technology issues associated with effective vCloud operation and maintenance Efficient service consumption: consumption models, service catalogs, vApps, and service provider interactions Workflows to coordinate and automate task sequences, which extend beyond vCloud VMware vCloud Director® Server Resource Kit software tools Advanced "cloud bursting" and autoscaling techniques to dynamically leverage additional computing resources Planning and management of capacity, security, compliance, and disaster recovery

Practice Standard for Project Estimating - Second Edition Project Management Institute Project Management Institute,2020-04-24 Project estimating plays a vital role in project management. Typically completed in the initial planning stages, accurate project estimation can be a difficult task. Organizations and project managers should use these initial estimates to baseline the project schedule and cost, then refine these estimates as the project develops. Accurate estimation and refinement of the estimates leads to better and earlier decision making, thus maximizing value. Developed within the framework of A Guide to the Project Management Body of Knowledge (PMBOK&® Guide) &- Sixth Edition and other PMI standards, the Practice Standard for Project Estimating &- Second Edition focuses on providing models for the project management profession in both plan-driven and change-driven adaptive (agile) life cycles. This practice standard describes the aspects of project estimating that are recognized as good practice on most projects most of the time and that are widely recognized and consistently applied. PMI practice standards describe processes, activities, constraints, inputs, and outputs for specific discipline subject areas and are targeted to all practitioners within projectized organizations, not just project managers.

Good Automated Laboratory Practices ,1990

**Full Stack Serverless** Nader Dabit,2020-07-13 With a new generation of services and frameworks, frontend and mobile developers can use their existing skill set to build full stack applications by leveraging the cloud. Developers can build robust applications with production-ready features such as authentication, APIs, data layers, machine learning, chatbots, and AR scenes more easily than ever by taking advantage of these new serverless and cloud technologies. This practical guide explains how. Nader Dabit, developer advocate at Amazon Web Services, shows developers how to build full stack applications using React, AWS, GraphQL, and the Amplify Framework. You'll learn how to create and incorporate services into your client applications while exploring general best practices, deployment strategies, continuous integration and delivery, and rich media management along the way. Learn how to build applications that solve real problems Understand what is (and is not) possible when using these technologies Examine how authentication works—and learn the difference between authentication and authorization Discover how serverless functions work and why they're

important Use GraphQL in your application—and learn why it's important Learn how to build full stack applications on AWS

Stability and Vibrations of Thin-Walled Composite Structures Haim Abramovich,2017-05-29 Stability and Vibrations of Thin-Walled Composite Structures presents engineering and academic knowledge on the stability (buckling and post buckling) and vibrations of thin walled composite structures like columns, plates, and stringer stiffened plates and shells, which form the basic structures of the aeronautical and space sectors. Currently, this knowledge is dispersed in several books and manuscripts, covering all aspects of composite materials. The book enables both engineers and academics to locate valuable, up-to-date knowledge on buckling and vibrations, be it analytical or experimental, and use it for calculations or comparisons. The book is also useful as a textbook for advanced-level graduate courses. Presents a unified, systematic, detailed and comprehensive overview of the topic Contains contributions from leading experts in the field Includes a dedicated section on testing and experimental results

AWS Security Dylan Shields, 2022-10-04 Running your systems in the cloud doesn't automatically make them secure. Learn the tools and new management approaches you need to create secure apps and infrastructure on AWS. In AWS Security you'll learn how to: Securely grant access to AWS resources to coworkers and customers Develop policies for ensuring proper access controls Lock-down network controls using VPCs Record audit logs and use them to identify attacks Track and assess the security of an AWS account Counter common attacks and vulnerabilities Written by security engineer Dylan Shields, AWS Security provides comprehensive coverage on the key tools and concepts you can use to defend AWS-based systems. You'll learn how to honestly assess your existing security protocols, protect against the most common attacks on cloud applications, and apply best practices to configuring identity and access management and virtual private clouds. About the technology AWS provides a suite of strong security services, but it's up to you to configure them correctly for your applications and data. Cloud platforms require you to learn new techniques for identity management, authentication, monitoring, and other key security practices. This book gives you everything you'll need to defend your AWS-based applications from the most common threats facing your business. About the book AWS Security is the guide to AWS security services you'll want on hand when you're facing any cloud security problem. Because it's organized around the most important security tasks, you'll quickly find best practices for data protection, auditing, incident response, and more. As you go, you'll explore several insecure applications, deconstruct the exploits used to attack them, and learn how to react with confidence. What's inside Develop policies for proper access control Securely assign access to AWS resources Lock-down network controls using VPCs Record audit logs and use them to identify attacks Track and assess the security of an AWS account About the reader For software and security engineers building and securing AWS applications. About the author Dylan Shields is a software engineer working on Quantum Computing at Amazon. Dylan was one of the first engineers on the AWS Security Hub team. Table of Contents 1 Introduction to AWS security 2 Identity and access management 3 Managing accounts 4 Policies and procedures for secure access 5 Securing the network: The virtual private cloud 6 Network access protection beyond the VPC 7 Protecting data in the cloud 8 Logging and audit trails 9 Continuous monitoring 10 Incident response and remediation 11 Securing a real-world application

VMware VSphere 6.5 Host Resources Deep Dive Frank Denneman, Niels Hagoort, 2017-06-20 From the author of the vSphere Clustering Deep Dive series - The VMware vSphere 6.5 Host Resources Deep Dive is a guide to building consistent high-performing ESXi hosts. A book that people can't put down. Written for administrators, architects, consultants, aspiring VCDX-es and people eager to learn more about the elements that control the behavior of CPU, memory, storage and network resources. This book shows that we can fundamentally and materially improve the systems we're building. We can make the currently running ones consistently faster by deeply understanding and optimizing our systems. The reality is that specifics of the infrastructure matter. Details matter. Especially for distributed platforms which abstract resource layers, such as NSX and vSAN. Knowing your systems inside and out is the only way to be sure you've properly handled those details. It's about having a passion for these details. It's about loving the systems we build. It's about understanding them end-to-end. This book explains the concepts and mechanisms behind the physical resource components and the VMkernel resource schedulers, which enables you to: Optimize your workload for current and future Non-Uniform Memory Access (NUMA) systems. Discover how vSphere Balanced Power Management takes advantage of the CPU Turbo Boost functionality, and why High Performance does not. How the 3-DIMMs per Channel configuration results in a 10-20% performance drop. How TLB works and why it is bad to disable large pages in virtualized environments. Why 3D XPoint is perfect for the vSAN caching tier. What queues are and where they live inside the end-to-end storage data paths. Tune VMkernel components to optimize performance for VXLAN network traffic and NFV environments. Why Intel's Data Plane Development Kit significantly boosts packet processing performance.

The Well-Grounded Python Developer Doug Farrell,2023-07-18 The Well-Grounded Python Developer teaches you how to write real software in Python by building on the basic language skills you already have. When you're new to Python, it can be tough to understand where and how to use its many language features. There's a dizzying array of libraries, and it's challenging to fit everything together. The Well-Grounded Python Developer builds on Python skills you've learned in isolation and shows you how to unify them into a meaningful whole. The Well-Grounded Python Developer teaches you how to write real software in Python by building on the basic language skills you already have. It helps you see the big picture you can create out of small pieces, introducing concepts like modular construction, APIs, and the design of a basic web server. When you're finished, you'll have gone from having a basic understanding of Python's syntax, grammar, and libraries to using them as the tools of a professional software developer. Purchase of the print book includes a free eBook in PDF, Kindle, and ePub formats from Manning Publications.

Tiny Python Projects Ken Youens-Clark, 2020-07-21 "Tiny Python Projects is a gentle and amusing introduction to Python that will firm up key programming concepts while also making you giggle."—Amanda Debler, Schaeffler Key Features Learn new programming concepts through 21-bitesize programs Build an insult generator, a Tic-Tac-Toe AI, a talk-like-a-pirate program, and more Discover testing techniques that will make you a better programmer Code-along with free accompanying videos on YouTube Purchase of the print book includes a free eBook in PDF, Kindle, and ePub formats from Manning Publications. About The Book The 21 fun-but-powerful activities in Tiny Python Projects teach Python fundamentals through puzzles and games. You'll be engaged and entertained with every exercise, as you learn about text manipulation, basic algorithms, and lists and dictionaries, and other foundational programming skills. Gain confidence and experience while you create each satisfying project. Instead of going quickly through a wide range of concepts, this book concentrates on the most useful skills, like text manipulation, data structures, collections, and program logic with projects that include a password creator, a word rhymer, and a Shakespearean insult generator. Author Ken Youens-Clark also teaches you good programming practice, including writing tests for your code as you go. What You Will Learn Write command-line Python programs Manipulate Python data structures Use and control randomness Write and run tests for programs and functions Download testing suites for each project This Book Is Written For For readers familiar with the basics of Python programming. About The Author Ken Youens-Clark is a Senior Scientific Programmer at the University of Arizona. He has an MS in Biosystems Engineering and has been programming for over 20 years. Table of Contents 1 How to write and test a Python program 2 The crow's nest: Working with strings 3 Going on a picnic: Working with lists 4 Jump the Five: Working with dictionaries 5 Howler: Working with files and STDOUT 6 Words count: Reading files and STDIN, iterating lists, formatting strings 7 Gashlycrumb: Looking items up in a dictionary 8 Apples and Bananas: Find and replace 9 Dial-a-Curse: Generating random insults from lists of words 10 Telephone: Randomly mutating strings 11 Bottles of Beer Song: Writing and testing functions 12 Ransom: Randomly capitalizing text 13 Twelve Days of Christmas: Algorithm design 14 Rhymer: Using regular expressions to create rhyming words 15 The Kentucky Friar: More regular expressions 16 The Scrambler: Randomly reordering the middles of words 17 Mad Libs: Using regular expressions 18 Gematria: Numeric encoding of text using ASCII values 19 Workout of the Day: Parsing CSV files, creating text table output 20 Password strength: Generating a secure and memorable password 21 Tic-Tac-Toe: Exploring state 22 Tic-Tac-Toe redux: An interactive version with type hints

**IT Enabled Services** Shiro Uesugi,2013-01-08 As the global economy turns more and more service oriented, Information Technology-Enabled Services (ITeS) require greater understanding. Increasing numbers and varieties of services are provided through IT. Furthermore, IT enables the creation of new services in diverse fields previously untouched. Because of the catalyzing nature of internet technology, ITeS today has become more than "Outsourcing" of services. This book illustrates the enabling nature of ITeS with its entailment of IT, thus contributing to the betterment of

humanity. The scope of this book is not only for academia but also for business persons, government practitioners and readers from daily lives. Authors from a variety of nations and regions with various backgrounds provide insightful theories, research, findings and practices in various fields such as commerce, finance, medical services, government and education. This book opens up a new horizon with the application of Internet-based practices in business, government and in daily lives. Information Technology-Enabled Services works as a navigator for those who sail to the new horizon of service oriented economies.

History of the Saracen Empire Edward Gibbon, 1870

Encyclopedia of Ethical Failure Department of Defense,2009-12-31 The Standards of Conduct Office of the Department of Defense General Counsel's Office has assembled an encyclopedia of cases of ethical failure for use as a training tool. These are real examples of Federal employees who have intentionally or unwittingly violated standards of conduct. Some cases are humorous, some sad, and all are real. Some will anger you as a Federal employee and some will anger you as an American taxpayer. Note the multiple jail and probation sentences, fines, employment terminations and other sanctions that were taken as a result of these ethical failures. Violations of many ethical standards involve criminal statutes. This updated (end of 2009) edition is organized by type of violations, including conflicts of interest, misuse of Government equipment, violations of post-employment restrictions, and travel.

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