Agile Team Selection

Andrew Stellman, Jennifer Greene

Creating Great Teams Sandy Mamoli, David Mole, 2015-11-11 People are happiest and most productive if they can choose what they work on and who they work with. Self-selecting teams give people that choice. Build well-designed and efficient teams to get the most out of your organization, with step-by-step instructions on how to set up teams quickly and efficiently. You'll create a process that works for you, whether you need to form teams from scratch, improve the design of existing teams, or are on the verge of a big team reshuffle. Discover how New Zealand's biggest e-commerce company completely restructured their business through Self-Selection. In the process, find out how to create high-performing groups by letting people self-organize into small, cross-functional teams. Step-by-step guides, easy-to-follow diagrams, practical examples, checklists, and tools will enable you to run a Self-Selection process within your organization. If you're a manager who wants to structure your organization into small teams, you'll discover why Self-Selection is the fastest and safest way to do so. You'll prepare for and organize a Self-Selection event and make sure your Self-Selection participants and fellow managers are on board and ready. If you're a team member, you'll discover what it feels like to be part of a Self-Selection process and what the consequences are for your daily work. You'll learn how to influence your colleagues and bosses to be open to the idea of Self-Selection. You'll provide your manager with a plan for how to facilitate a Self-Selection event, and with evidence that the system works. If you're feeling the pain and chaos of adding new people to your organization, or just want to ensure that your teams have the right people with the right skills, Self-Selection will help you create the effective teams you need.

Agile Practice Guide ,2017-09-06 Agile Practice Guide — First Edition has been developed as a resource to understand, evaluate, and use agile and hybrid agile approaches. This practice guide provides guidance on when, where, and how to apply agile approaches and provides practical tools for practitioners and organizations wanting to increase agility. This practice guide is aligned with other PMI standards, including A Guide to the Project Management Body of Knowledge (PMBOK® Guide) — Sixth Edition, and was developed as the result of collaboration between the Project Management Institute and the Agile Alliance.

Agile Estimating and Planning Mike Cohn, 2005-11-01 Agile Estimating and Planning is the definitive, practical guide to estimating and planning agile projects. In this book, Agile Alliance cofounder Mike Cohn discusses the philosophy of agile estimating and planning and shows you exactly how to get the job done, with real-world examples and case studies. Concepts are clearly illustrated and readers are guided, step by step, toward how to answer the following questions: What will we build? How big will it be? When must it be done? How much can I really complete by then? You will first learn what makes a good plan-and then what makes it agile. Using the techniques in Agile Estimating and Planning, you can stay agile from start to finish, saving time, conserving resources, and accomplishing more. Highlights include: Why conventional prescriptive planning fails and why agile planning works How to estimate feature size using story points and ideal days—and when to use each How and when to re-estimate How to prioritize features using both financial and nonfinancial approaches How to split large features into smaller, more manageable ones How to plan iterations and predict your team's initial rate

of progress How to schedule projects that have unusually high uncertainty or schedule-related risk How to estimate projects that will be worked on by multiple teams Agile Estimating and Planning supports any agile, semiagile, or iterative process, including Scrum, XP, Feature-Driven Development, Crystal, Adaptive Software Development, DSDM, Unified Process, and many more. It will be an indispensable resource for every development manager, team leader, and team member.

Leading Agile Teams Doug Rose, 2015-10-01 Leading Agile Teams is a practical and engaging guide to help your organization embrace a more agile mindset. Most organizations work in large groups when trying to find solutions for big problems. Agile teams are different. They get more done by having a small self-organized team focus on the highest priority items. Each big problem is broken down and solved by a small, stable group of dedicated professionals. This book will give you the knowledge and tools you need to create and sustain strong agile teams. It is written for the developers, project managers, product owners, and ScrumMasters, who do most of the legwork in getting agile up and running.

Team Topologies Matthew Skelton, Manuel Pais, 2019-09-17 Effective software teams are essential for any organization to deliver value continuously and sustainably. But how do you build the best team organization for your specific goals, culture, and needs? Team Topologies is a practical, step-bystep, adaptive model for organizational design and team interaction based on four fundamental team types and three team interaction patterns. It is a model that treats teams as the fundamental means of delivery, where team structures and communication pathways are able to evolve with technological and organizational maturity. In Team Topologies, IT consultants Matthew Skelton and Manuel Pais share secrets of successful team patterns and interactions to help readers choose and evolve the right team patterns for their organization, making sure to keep the software healthy and optimize value streams. Team Topologies is a major step forward in organizational design for software, presenting a well-defined way for teams to interact and interrelate that helps make the resulting software architecture clearer and more sustainable, turning inter-team problems into valuable signals for the self-steering organization.

Agile Readiness Thomas P. Wise, Reuben Daniel, 2016-03-16 Agile Readiness is designed to provide guidance to the manager or business leader in establishing a successful environment to enable fast moving agile and lean project methods focused on business systems transformation. Agile and lean offer huge potential as methods for reducing risk and costs, delivering early benefits and ensuring IT projects genuinely deliver the business transformation benefits that they promise at the outset. The conundrum for many organizations is that without a change of organizational culture, agile and lean methods are very unlikely to be adopted successfully in traditional organizations. Thus, the struggle that many (if not most) managers and executives face is not in how agile or lean development works, but in how to make agile and lean methods successful when working beyond software development. Thomas P. Wise and Reuben Daniel provide a clear view of the struggles and remedies. Their text uses simple ground floor experiences to illustrate the practices and behaviors necessary to create highly successful and effective agile and lean business systems transformation teams. In this book the reader will discover organizational strategies that build strong

teams, an environment of trust, and project selection and planning strategies to create an environment of enablement in which agile and lean teams thrive.

<u>Liftoff</u> Diana Larsen, Ainsley Nies, 2016-06-10 Ready, set, liftoff! Align your team to one purpose: successful delivery. Learn new insights and techniques for starting projects and teams the right way, with expanded concepts for planning, organizing, and conducting liftoff meetings. Real-life stories illustrate how others have effectively started (or restarted) their teams and projects. Master coaches Diana Larsen and Ainsley Nies have successfully lifted off numerous agile projects worldwide. Are you ready for success? Every team needs a great start. If you're a business or product leader, team coach or agile practice lead, project or program manager, you'll gain strategic and tactical benefits from liftoffs. Discover new step-by-step instructions and techniques for boosting team performance in this second edition of Liftoft. Concrete examples from our practices show you how to get everyone on the same page from the start as you form the team. You'll find pointers for refocusing an effort that's gone off in the weeds, and practices for working with teams as complex systems. See how to scale liftoffs for multiple teams across the enterprise, address the three key elements for collaborative team chartering, establish the optimal conditions for learning and improvement, and apply the GEFN (Good Enough for Now) rule for efficient liftoffs. Throughout the book are stories from real-life teams lifting off, as seasoned coaches describe their experiences with liftoffs and agile team chartering. Focused conversations help the team align, form, and build enough trust for collaborating. You'll build a common understanding of the teams' context within business goals. Every liftoff is unique, but success is common!

Building High Performance Agile Teams Chris Blackburn, Rory MacDonald, Seb Ashton, 2017-04-02 In any modern organisation, software has an increasingly important role to play. From content management systems to warehouse databases and e-commerce stores, software applications are fundamental to any successful business, yet are often a source of frustration for the business owner. Software teams can take that frustration away by creating software that provides a positive experience for both the organisation running it, and the audience using it. It's therefore important to make sure your team is well equipped to handle the challenges they'll face along the way. Written by the team at Made Tech, this book is your guide to building an agile, productive, and happy software delivery team.

Head First Agile Andrew Stellman, Jennifer Greene, 2017-09-18 Head First Agile is a complete guide to learning real-world agile ideas, practices, principles. What will you learn from this book? In Head First Agile, you'll learn all about the ideas behind agile and the straightforward practices that drive it. You'll take deep dives into Scrum, XP, Lean, and Kanban, the most common real-world agile approaches today. You'll learn how to use agile to help your teams plan better, work better together, write better code, and improve as a team-because agile not only leads to great results, but agile teams say they also have a much better time at work. Head First Agile will help you get agile into your brain... and onto your team! Preparing for your PMI-ACP® certification? This book also has everything you need to get certified, with 100% coverage of the PMI-ACP® exam. Luckily, the most effective way to prepare for the exam is to get agile into your brain—so instead of cramming, you're learning. Why does this book look so different?

Based on the latest research in cognitive science and learning theory, Head First Agile uses a visually rich format to engage your mind, rather than a text-heavy approach that puts you to sleep. Why waste your time struggling with new concepts? This multi-sensory learning experience is designed for the way your brain really works.

Large-Scale Scrum Craig Larman, Bas Vodde, 2016-09-30 The Go-To Resource for Large-Scale Organizations to Be Agile Rather than asking, "How can we do agile at scale in our big complex organization?" a different and deeper question is, "How can we have the same simple structure that Scrum offers for the organization, and be agile at scale rather than do agile?" This profound insight is at the heart of LeSS (Large-Scale Scrum). In Large-Scale Scrum: More with LeSS, Craig Larman and Bas Vodde have distilled over a decade of experience in large-scale LeSS adoptions towards a simpler organization that delivers more flexibility with less complexity, more value with less waste, and more purpose with less prescription. Targeted to anyone involved in large-scale development, Large-Scale Scrum: More with LeSS, offers straightto-the-point guides for how to be agile at scale, with LeSS. It will clearly guide you to Adopt LeSS Structure a large development organization for customer value Clarify the role of management and Scrum Master Define what your product is, and why Be a great Product Owner Work with multiple wholeproduct focused feature teams in one Sprint that produces a shippable product Coordinate and integrate between teams Work with multi-site teams

Agile Methodologies In-Depth Sudipta Malakar, 2021-01-20 A pragmatic guide that will teach you to implement Agile, SCRUM and Kanban in your organization. Ê KEY FEATURESÊ Ê Expert-guided techniques for successful interview questions of Agile SCRUM, XP, DSDM, KANBAN and SCRUMBAN. Ê Reference guide to prepare for leading PMI-ACP and SAFe Certification exam. DESCRIPTIONÊ This book is for businesses that aspire to improve agility, deliver fit-for-purpose products and services, delight customers, and provide the security of long-term survival associated with mature businesses that consistently meet or exceed customer expectations. Learn a lean approach by seeing how Kanban made a difference in four real-world situations. You'll explore how different teams used Kanban to make paradigm-changing improvements in software development. These teams were struggling with overwork, unclear priorities, and a lack of direction. As you discover what worked for them, you'll understand how to make significant changes in reallife situations. The Artefact has been developed as a resource to understand, evaluate, and use Agile and Hybrid Agile approaches. This practice guide will help you understand when, where, and how to apply Agile approaches and provides practical tools for practitioners and organizations wanting to increase agility. WHAT YOU WILL LEARNÊÊ _Ê Explore and learn how to build Organizational Resilience and Enterprise Maturity Model. Ê Step-by-step solutions to implement Portfolio Kanban and Upstream Kanban. Ê Deep dive into Agile SHIFT framework and Hybrid Agile framework. Ê Exciting case studies and practical demonstrations on Agile SCRUM & KANBAN. Ê Expert-ready quidance on overcoming common Agile project management misconceptions. WHO THIS BOOK IS FORÊÊ This book is appealing to decision makers, product owners, project team members who can make use of this guide in improvising the productivity and efficient management of business operations without much of hassle.Ê TABLE OF CONTENTS 1. Key success factors for adopting Agile SCRUM

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Agile: An Executive Guide Jamie Lynn Cooke,2016-03-22 Agile: An Executive Guide describes Agile methods in clear business language specifically written for professionals. It will help you make realistic business-driven decisions on whether Agile methods are appropriate for your organisation; whether you are looking to reduce your IT overheads, provide better software solutions to your clients, or have more control over your IT expenditures. This guide provides practical, proven ways to introduce, incorporate and leverage Agile methods to maximise your business returns.

Creating Great Teams Sandy Mamoli. David Mole, 2016

Agile Methods Paulo Meirelles, Maria Augusta Nelson, Carla Rocha, 2019-12-09 This book constitutes revised selected papers from the 10th Brazilian Workshop on Agile Methods, WBMA 2019, held in Belo Horizonte, Brazil, in September 2019. The 6 full and 4 short papers presented in this volume were carefully reviewed and selected from 21 submissions. Accepted papers focus on agile methods; experimental studies with agile; software engineering education with agile; agile project management.

Agile Project Management with Kanban Eric Brechner, 2015 Use Kanban to maximize efficiency, predictability, quality, and value With Kanban, every minute you spend on a software project can add value for customers. One book can help you achieve this goal: Agile Project Management with Kanban. Author Eric Brechner pioneered Kanban within the Xbox engineering team at Microsoft. Now he shows you exactly how to make it work for your team. Think of this book as "Kanban in a box": open it, read the quickstart guide, and you're up and running fast. As you gain experience, Brechner reveals powerful techniques for right-sizing teams, estimating, meeting deadlines, deploying components and services, transitioning from Scrum or traditional Waterfall, and more. For every step of your journey, you'll find pragmatic advice, useful checklists, and actionable lessons. This truly is "Kanban in a box": all you need to deliver breakthrough value and quality. Use Kanban techniques to: Start delivering continuous value with your current team and project Master five guick steps for completing work backlogs Plan and staff new projects more effectively Minimize work in progress and quickly adjust to change Eliminate artificial meetings and prolonged stabilization Improve and enhance customer engagement Visualize workflow and fix revealed bottlenecks Drive quality upstream Integrate Kanban into large projects Optimize sustained engineering (contributed by James Waletzky) Expand Kanban beyond software development

Agile Alex Campbell,2020-07-02 Leading an Agile team calls for unexpected changes and typical project management tactics. You simply can't approach an Agile Project with the same mentality as you usually use. Agile teams are self-organized, self-directing, and lack a hierarchical structure that often defines project management. But even with the lack of common elements, you can be a team leader and guide your project to success. Even if you're not

familiar with coding or software development, understanding the Agile manifesto, and the basics of Agile project management, you can be a valued part of the team. Within this book you'll learn: The principles of Agile development Different methods to guide your team toward success How to keep team members accountable Your role within the Agile team and how to best act as a leader How to address conflict and tension within your team Valuable tools to use to help your team communicate clearly and collaborate effectively How to manage the events that drive Agile projects Managing an Agile project can go smoothly if you use the principles and constructs of an Agile team the way they were intended. Some modern tools have made that even easier, but you'll always need to have a grip on the human element of team management as well. By expanding your knowledge of Agile, you can balance the importance of people, the usefulness of tools, and the value of the principles laid out in the Agile Manifesto.

AGILE in Practice Sudipta Malakar, 2021-05-06 Practical guidance to Implement AGILE, KANBAN, XP and SCRUM with 600+ Expert Solutions included Ê KEY FEATURESÊÊ _ Supportive materials for PMI-ACP and SAFe exam preparation. Proven use-cases on implementation of Kanban, Agile and Scrum across business projects. 600+ interview questions, quizzes and business solutions to acquire lucrative Agile project management jobs. DESCRIPTIONÊ This book is a pragmatic guidance teaching modern IT professionals how to improvise and scale up IT delivery capabilities using leading project management methodologies including Agile and Kanban. It is equipped with use-cases and hundreds of solutions and the readers will learn to examine the strength of their project management function and how to improvise it. The book brings exclusive knowledge on several strategies to put into implementation in the event of natural disaster like Covid-19 and for future crisis management. You will be acquainted with the popular tools and technologies that your organization can make use of it for better collaboration on projects. You will learn the various project performance metrics for each of these project management methodologies. As an added advantage of this book, you can get yourself ready for one of the popular and critical professional examinations like PMP-ACP and SAFe. Key strategies to beat Covid-19 Pandemic and for crisis management Key enablers to build Organizational Resilience and enterprise maturity model Portfolio/ Upstream Kanban implementations lessons learnt and key takeaways PMI-ACP and SAFe exam preparation Tricky Real-world Agile SCRUM & KANBAN Case Studies, Demos and tools Interview Questions and answers on Agile SCRUM, XP, DSDM, KANBAN and SCRUMBAN Useful Tips & techniques for successful Agile transformation in any Organization and The Art of Agile Development Agile & Kanban Metrics JIRA tool use in Projects / Programs WHAT YOU WILL LEARN Gain strong hold on concepts of KANBAN, XP, FDD, DSDM, SCRUMBAN and SCRUM.ÊÊÊÊ _ Exclusive coverage on strategies to beat Covid-19 Pandemic and future crisis management. _ Learn to build Organizational Resilience and enterprise maturity model. _ Ready guidance to prepare for PMI-ACP and SAFe certification. Tricky Real-world Agile SCRUM & KANBAN Case Studies, Demos and tools. WHO THIS BOOK IS FORÊÊ This book is for Scrum Masters, Product Owners, Developers, CXOs and professionals closely associated with Agile Scrum, Kanban, XP projects to further improve their knowledge of Agile with valuable pragmatic insights. Experienced-level professionals and Agile enthusiasts having relevant experience can also acquire an in-depth knowledge of the advanced concepts in project management.

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A Critical Analysis of the Usage of Selected Agile Project Management Methods in Change Management Anna-Lena Rohwedder, 2017-10-18 Master's Thesis from the year 2017 in the subject Business economics - Business Management, Corporate Governance, grade: 1,85, University of Applied Sciences Osnabrück, language: English, abstract: This thesis analyzes the effects of agility on the success of change management. The goal is to answer the guestion whether and how the use of agile methods can be beneficial in this field by analyzing the impact of exemplary methods on distinct success factors of change management. Agility is on trend. Agile organizations will have a growing need for agile change frameworks in the future. Therefore, the discipline of change management could benefit from influences and inspirations from agile project management methods, which have gained popularity in recent years. The examples for agile methods chosen for analysis in this thesis are Scrum and Design Thinking. Scrum is the method used most in software industry, where the trend for agile project management has its roots. In contrast, Design Thinking stems from the area of innovation. It is also described as the exact opposite of project management as we know it. The two methods share many similarities, like their focus on collaboration and an iterative process, but they approach projects in different ways.

Crystal Clear Alistair Paul Becker, Alistair Cockburn, 2004-10-19 Carefully researched over ten years and eagerly anticipated by the agile community, Crystal Clear: A Human-Powered Methodology for Small Teams is a lucid and practical introduction to running a successful agile project in your organization. Each chapter illuminates a different important aspect of orchestrating agile projects. Highlights include Attention to the essential human and communication aspects of successful projects Case studies, examples, principles, strategies, techniques, and guiding properties Samples of work products from real-world projects instead of blank templates and toy problems Top strategies used by software teams that excel in delivering quality code in a timely fashion Detailed introduction to emerging bestpractice techniques, such as Blitz Planning, Project 360o, and the essential Reflection Workshop Question-and-answer with the author about how he arrived at these recommendations, including where they fit with CMMI, ISO, RUP, XP, and other methodologies A detailed case study, including an ISO auditor's analysis of the project Perhaps the most important contribution this book offers is the Seven Properties of Successful Projects. The author has studied successful agile projects and identified common traits they share. These properties lead your project to success; conversely, their absence endangers

Coaching Agile Teams Lyssa Adkins,2010-05-18 The Provocative and Practical Guide to Coaching Agile Teams As an agile coach, you can help project teams become outstanding at agile, creating products that make them proud and helping organizations reap the powerful benefits of teams that deliver both innovation and excellence. More and more frequently, ScrumMasters and project

managers are being asked to coach agile teams. But it's a challenging role. It requires new skills—as well as a subtle understanding of when to step in and when to step back. Migrating from "command and control" to agile coaching requires a whole new mind-set. In Coaching Agile Teams, Lyssa Adkins gives agile coaches the insights they need to adopt this new mind-set and to guide teams to extraordinary performance in a re-energized work environment. You'll gain a deep view into the role of the agile coach, discover what works and what doesn't, and learn how to adapt powerful skills from many allied disciplines, including the fields of professional coaching and mentoring. Coverage includes Understanding what it takes to be a great agile coach Mastering all of the agile coach's roles: teacher, mentor, problem solver, conflict navigator, and performance coach Creating an environment where selforganized, high-performance teams can emerge Coaching teams past cooperation and into full collaboration Evolving your leadership style as your team grows and changes Staying actively engaged without dominating your team and stunting its growth Recognizing failure, recovery, and success modes in your coaching Getting the most out of your own personal agile coaching journey Whether you're an agile coach, leader, trainer, mentor, facilitator, ScrumMaster, project manager, product owner, or team member, this book will help you become skilled at helping others become truly great. What could possibly be more rewarding?

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