

Agile Development Better Software West

Tilo Linz

Wild West to Agile Jim Highsmith,2023-05-17 Wild West to Agile: The evolution and revolution of software development, drawn from personal experience, from the Apollo moon mission to digital transformations. In 2023, technology is your business--no matter what your business. But how did we get here and how could a historical perspective prepare us for the future? Jim Highsmith tackles the evolution and revolution of software development, embellishes them with personal experiences, from the Apollo moon mission to modern digital transformations, and introduces the adventurous pioneers--from structured era developer Ken Orr to Agile methodologist Kent Beck--who strived to make the world a better place, by building better software. Jim's six-decade career has encompassed the Wild West (1966-1979), to Structured Methods and Monumental Methodologies (1980s), to the Roots of Agile (1990s), to the present Agile Era (2001-present). In each era, he explores the evolution of software development methods, methodologies, and mindsets. Whether you are from the 1970-1980's generation looking for an I was there too moment, a newer generation interested in the evolution of software development, the Agile generation interested in how Agile methodologies were born and evolved, or have a general interest in information technology, Wild West to Agile has something for you. Jim Highsmith is the Forrest Gump of software development. What made the 1994 movie so entertaining was how frequently Forrest found himself in the right spot as history was being made. Unlike Forrest, though, Jim's actions influenced that history. --Mike Cohn, cofounder of the Agile Alliance, and the Scrum Alliance; author of Succeeding with Agile If you want to understand the shape of software development today, this is the book for you. If you want to understand how to navigate a turbulent career with grace & style, this is also the book for you. If you enjoy memoirs, ditto. Enjoy his story. --Kent Beck, Chief Scientist, Mechanical Orchard; author, Extreme Programming Explained This entire journey--beginning with the Wild West era of software development through the Agile Era to today's Digital Transformation era--is entirely empowered by people. Thank you, Jim, for sharing these beautiful stories and honoring the people that were a part of this amazing journey. --Heidi J. Musser, Vice President and CIO, USAA, retired I've always felt that understanding history is important, because it's hard to understand where we are unless you understand the path that we took to get here. Jim's memoir is an entertaining and astute odyssey through this history. --Martin Fowler, Chief Scientist, Thoughtworks

Managing Software Debt Chris Sterling,2010-12-10 Shipping imperfect software is like going into debt. When you incur debt, the illusion of doing things faster can lead to exponential growth in the cost of maintaining software. Software debt takes five major forms: technical, quality, configuration management, design, and platform experience. In today's rush to market, software debt is inevitable. And that's okay—if you're careful about the debt you incur, and if you quickly pay it back. In *Managing Software Debt*, leading Agile expert Chris Sterling shows how understanding software debt can help you move products to market faster, with a realistic plan for refactoring them based on experience. Writing for all Agile software professionals, Sterling explains why you're going into software debt whether you know it or not—and why the interest on that debt can bring projects to a standstill. Next, he thoroughly explains each form of software debt, showing how to plan for it intelligently and repay it successfully. You'll learn why accepting software debt is not the same as deliberate sloppiness, and you'll learn how to use the software debt concept to systematically improve architectural agility. Coverage includes Managing tensions between speed and perfection and recognizing that you'll inevitably ship some “not quite right” code Planning to minimize interest payments by paying debts quickly Building architectures that respond to change and help enterprises run more smoothly Incorporating emergent architecture concepts into daily activities, using Agile collaboration and refactoring techniques Delivering code and other software internals that reduce the friction of future change Using early, automated testing to move past the “break/fix” mentality Scripting and streamlining both deployment and rollback Implementing team configuration patterns and knowledge sharing approaches that make software debt easier to repay Clearing away technical impediments in existing architectures Using the YAGNI (“you ain't gonna need it”) approach to strip away unnecessary complexity Using this book's techniques, senior software leadership can deliver more business value; managers can organize and support development teams more effectively; and teams and team members can improve their performance throughout the development lifecycle.

Agile Software Development Thomas Stober,Uwe Hansmann,2009-10-03 Software Development is moving towards a more agile and more flexible approach. It turns out that the traditional waterfall model is not supportive in an environment where technical, financial and strategic constraints are changing almost every day. But what is agility? What are today's major approaches? And especially: What is the impact of agile development principles on the development teams, on project management and on software architects? How can large enterprises become more agile and improve their business processes, which have been existing since many, many years? What are the limitations of Agility? And what is the right balance between reliable structures and flexibility? This book will give answers to these questions. A strong emphasis will be on real life project examples, which describe how development teams have moved from a waterfall model towards an Agile Software Development approach.

Agile Software Development Ecosystems James A. Highsmith,2002 Traditional software development methods struggle to keep pace with the accelerated pace and rapid change of Internet-era development. Several agile methodologies have been developed in response -- and these approaches to software development are showing exceptional promise. In this book, Jim Highsmith covers them all -- showing what they have in common, where they differ, and how to choose and customize the best agile approach for your needs.KEY TOPICS:Highsmith begins by introducing the values and principles shared by virtually all agile software development methods. He presents detailed case studies from organizations that have used them, as well as interviews with each method's principal authors or leading practitioners. Next, he takes a closer look at the key features and techniques associated with each major Agile approach: Extreme Programming (XP), Crystal Methods, Scrum, Dynamic Systems Development Method (DSDM), Lean Development, Adaptive Software Development (ASD), and Feature-Driven Development (FDD). In Part III, Highsmith offers practical advice on customizing the optimal agile discipline for your own organization.MARKET:For all software developers, project managers, and other IT professionals seeking more flexible, effective approaches to developing software.

Agile Application Security Laura Bell,Michael Brunton-Spall,Rich Smith,Jim Bird,2017-09-08 Agile continues to be the most adopted software development methodology among organizations worldwide, but it generally hasn't integrated well with traditional security management techniques. And most security professionals aren't up to speed in their understanding and experience of agile development. To help bridge the divide between these two worlds, this practical guide introduces several security tools and techniques adapted specifically to integrate with agile development. Written by security experts and agile veterans, this book begins by introducing security principles to agile practitioners, and agile principles to security practitioners. The authors also reveal problems they encountered in their own experiences with agile security, and how they worked to solve them. You'll learn how to: Add security practices to each stage of your existing development lifecycle Integrate security with planning, requirements, design, and at the code level Include security testing as part of your team's effort to deliver working software in each release Implement regulatory compliance in an agile or DevOps environment Build an effective security program through a culture of empathy, openness, transparency, and collaboration

Scaling Software Agility Dean Leffingwell,2007-02-26 “Companies have been implementing large agile projects for a number of years, but the ‘stigma’ of ‘agile only works for small projects’ continues to be a frequent barrier for newcomers and a rallying cry for agile critics. What has been missing from the agile literature is a solid, practical book on the specifics of developing large projects in an agile way. Dean Leffingwell's book *Scaling Software Agility* fills this gap admirably. It offers a practical guide to large project issues such as architecture, requirements development, multi-level release planning, and team organization. Leffingwell's book is a necessary guide for large projects and large organizations making the transition to agile development.” —Jim Highsmith, director, Agile Practice, Cutter Consortium, author of *Agile Project Management* “There's tension between building software fast and delivering software that lasts, between being ultra-responsive to changes in the market and maintaining a degree of stability. In his latest work, *Scaling Software Agility*, Dean Leffingwell shows how to achieve a pragmatic balance among these forces. Leffingwell's observations of the problem, his advice on the solution, and his description of the resulting best practices come from experience: he's been there, done that, and has seen what's worked.” —Grady Booch, IBM Fellow Agile development practices, while still controversial in some circles, offer undeniable benefits: faster time to

market, better responsiveness to changing customer requirements, and higher quality. However, agile practices have been defined and recommended primarily to small teams. In *Scaling Software Agility*, Dean Leffingwell describes how agile methods can be applied to enterprise-class development. Part I provides an overview of the most common and effective agile methods. Part II describes seven best practices of agility that natively scale to the enterprise level. Part III describes an additional set of seven organizational capabilities that companies can master to achieve the full benefits of software agility on an enterprise scale. This book is invaluable to software developers, testers and QA personnel, managers and team leads, as well as to executives of software organizations whose objective is to increase the quality and productivity of the software development process but who are faced with all the challenges of developing software on an enterprise scale.

The Agile Developer's Handbook Paul Flewelling, 2018-02-27 Agile software development helps to minimize the risk of failure in product development, as it enables you to quickly adapt to the changing environment and the varying needs of your customers, by improving your communication and collaboration skills.

Understanding the Agile Manifesto Larry Apke, 2015-08-10 Agile is one of the most popular software development methodologies used by organizations all over the world. It is characterized by adaptability, flexibility and self-organization, but what does it mean to truly be Agile instead of just doing Agile? This book offers in-depth commentary and explanations on the Agile methodology's foundation, the Agile Manifesto. Larry Apke, a seasoned Agile coach, uses his own experiences to provide a clear, understandable path to implementing and succeeding with Agile for organizations and individuals.

Disciplined Agile Delivery Scott W. Ambler, Mark Lines, 2012-05-31 Master IBM's Breakthrough DAD Process Framework for Succeeding with Agile in Large, Complex, Mission-Critical IT Projects It is widely recognized that moving from traditional to agile approaches to build software solutions is a critical source of competitive advantage. Mainstream agile approaches that are indeed suitable for small projects require significant tailoring for larger, complex enterprise projects. In *Disciplined Agile Delivery*, Scott W. Ambler and Mark Lines introduce IBM's breakthrough Disciplined Agile Delivery (DAD) process framework, which describes how to do this tailoring. DAD applies a more disciplined approach to agile development by acknowledging and dealing with the realities and complexities of a portfolio of interdependent program initiatives. Ambler and Lines show how to extend Scrum with supplementary agile and lean strategies from Agile Modeling (AM), Extreme Programming (XP), Kanban, Unified Process (UP), and other proven methods to provide a hybrid approach that is adaptable to your organization's unique needs. They candidly describe what practices work best, why they work, what the trade-offs are, and when to consider alternatives, all within the context of your situation. Disciplined Agile Delivery addresses agile practices across the entire lifecycle, from requirements, architecture, and development to delivery and governance. The authors show how these best-practice techniques fit together in an end-to-end process for successfully delivering large, complex systems—from project initiation through delivery. Coverage includes Scaling agile for mission-critical enterprise endeavors Avoiding mistakes that drive poorly run agile projects to chaos Effectively initiating an agile project Transitioning as an individual to agile Incrementally building consumable solutions Deploying agile solutions into complex production environments Leveraging DevOps, architecture, and other enterprise disciplines Adapting your governance strategy for agile projects Based on facts, research, and extensive experience, this book will be an indispensable resource for every enterprise software leader and practitioner—whether they're seeking to optimize their existing agile/Scrum process or improve the agility of an iterative process.

Agile Application Lifecycle Management Bob Aiello, Leslie Sachs, 2016-06-01 Integrate Agile ALM and DevOps to Build Better Software and Systems at Lower Cost Agile Application Lifecycle Management (ALM) is a comprehensive development lifecycle that encompasses essential Agile principles and guides all activities needed to deliver successful software or other customized IT products and services. Flexible and robust, Agile ALM offers “just enough process” to get the job done efficiently and utilizes the DevOps focus on communication and collaboration to enhance interactions among all participants. Agile Application Lifecycle Management offers practical advice and strategies for implementing Agile ALM in your complex environment. Leading experts Bob Aiello and Leslie Sachs show how to fully leverage Agile benefits without sacrificing structure, traceability, or repeatability. You'll find realistic guidance for managing source code, builds, environments, change control, releases, and more. The authors help you support Agile in organizations that maintain traditional practices, conventional ALM systems, or siloed, non-Agile teams. They also show how to scale Agile ALM across large or distributed teams and to environments ranging from cloud to mainframe. Coverage includes Understanding key concepts underlying modern application and system lifecycles Creating your best processes for developing your most complex software and systems Automating build engineering, continuous integration, and continuous delivery/deployment Enforcing Agile ALM controls without compromising productivity Creating effective IT operations that align with Agile ALM processes Gaining more value from testing and retrospectives Making ALM work in the cloud, and across the enterprise Preparing for the future of Agile ALM Today, you need maximum control, quality, and productivity, and this guide will help you achieve these capabilities by combining the best practices found in Agile ALM, Configuration Management (CM), and DevOps.

Agile Software Development Teams Christoph Schmidt, 2015-12-17 This book explores how agile development practices, in particular pair programming, code review and automated testing, help software development teams to perform better. Agile software engineering has become the standard software development paradigm over the last decade, and the insights provided here are taken from a large-scale survey of 80 professional software development teams working at SAP SE in Germany. In addition, the book introduces a novel measurement tool for assessing the performance of software development teams. No previous study has researched this topic with a similar data set comprising insights from more than 450 professional software engineers.

Changing Software Development Allan Kelly, 2008-02-28 Changing Software Development explains why software development is an exercise in change management and organizational intelligence. An underlying belief is that change is learning and learning creates knowledge. By blending the theory of knowledge management, developers and managers will gain the tools to enhance learning and change to accommodate new innovative approaches such as agile and lean computing. Changing Software Development is peppered with practical advice and case studies to explain how and why knowledge, learning and change are important in the development process. Today, managers are pre-occupied with knowledge management, organization learning and change management; while software developers are often ignorant of the bigger issues embedded in their work. This innovative book bridges this divide by linking the software world of technology and processes to the business world of knowledge, learning and change.

Agile Management for Software Engineering David J. Anderson, 2003-09-17 A breakthrough approach to managing agile software development, Agile methods might just be the alternative to outsourcing. However, agile development must scale in scope and discipline to be acceptable in the boardrooms of the Fortune 1000. In *Agile Management for Software Engineering*, David J. Anderson shows managers how to apply management science to gain the full business benefits of agility through application of the focused approach taught by Eli Goldratt in his Theory of Constraints. Whether you're using XP, Scrum, FDD, or another agile approach, you'll learn how to develop management discipline for all phases of the engineering process, implement realistic financial and production metrics, and focus on building software that delivers maximum customer value and outstanding business results. Coverage includes: Making the business case for agile methods: practical tools and disciplines How to choose an agile method for your next project Breakthrough application of Critical Chain Project Management and constraint-driven control of the flow of value Defines the four new roles for the agile manager in software projects—and competitive IT organizations Whether you're a development manager, project manager, team leader, or senior IT executive, this book will help you achieve all four of your most urgent challenges: lower cost, faster delivery, improved quality, and focused alignment with the business.

Hands-On Agile Software Development with JIRA David Harned, 2018-07-30 Plan, track, and release great software Key Features Learn to create reports and dashboard for effective project management Implement your development strategy in JIRA. Practices to help you manage the issues in the development team Book Description As teams scale in size, project management can get very complicated. One of the best tools to deal with this kind of problem is JIRA. This book will start by organizing your project requirements and the principles of Agile development to get you started. You will then be introduced to set up a JIRA account and the JIRA

ecosystem to help you implement a dashboard for your team's work and issues. You will learn how to manage any issues and bugs that might emerge in the development stage. Going ahead, the book will help you build reports and use them to plan the releases based on the study of the reports. Towards the end, you will come across working with the gathered data and create a dashboard that helps you track the project's development. What you will learn Create your first project (and manage existing projects) in JIRA Manage your board view and backlogs in JIRA Run a Scrum Sprint project in JIRA Create reports (including topic-based reports) Forecast using versions Search for issues with JIRA Query Language (JQL) Execute bulk changes to issues Create custom filters, dashboards, and widgets Create epics, stories, bugs, and tasks Who this book is for This book is for administrators who wants to apply the Agile approach to managing the issues, bugs, and releases in their software development projects using JIRA.

Software Engineering for Agile Application Development Pang, Chung-Yeung,2020-02-14 As the software industry continues to evolve, professionals are continually searching for practices that can assist with the various problems and challenges in information technology (IT). Agile development has become a popular method of research in recent years due to its focus on adapting to change. There are many factors that play into this process, so success is no guarantee. However, combining agile development with other software engineering practices could lead to a high rate of success in problems that arise during the maintenance and development of computing technologies. Software Engineering for Agile Application Development is a collection of innovative research on the methods and implementation of adaptation practices in software development that improve the quality and performance of IT products. The presented materials combine theories from current empirical research results as well as practical experiences from real projects that provide insights into incorporating agile qualities into the architecture of the software so that the product adapts to changes and is easy to maintain. While highlighting topics including continuous integration, configuration management, and business modeling, this book is ideally designed for software engineers, software developers, engineers, project managers, IT specialists, data scientists, computer science professionals, researchers, students, and academics.

Agile Project Management Greg Caldwell,2021-01-29 Have you ever tried your hand at software development only to find out that it's much harder than you prepared for? Not only do you have to make sure that your skills are up to par with everybody else but there is also the matter of coordinating with everyone involved in that project. And with Collaboration comes the potential for complexity. Soon enough, you'll be juggling different deadlines and correspondences, deal with differences in design approaches, and wade through deep technical problems. Aside from that, you'd have to deal with pressure from investors and stakeholders whose visions your team is trying to translate into something tangible but often get blindsided by last-minute committee decisions. Now, what if you are open to a more agile method of managing projects but find changes in your results to be insignificant? For instance, you might have adopted methodologies like Scrum and XP but find your team of going through the motions of the change instead of fully embracing such. Managing a project that requires collaborative effort is complicated and often challenging, there is no doubt to that. But what if someone were to tell you that you can help your team achieve its goals at a faster and far more effective pace? This is where this book comes into play. In this book, you will learn the different Agile Methodologies, the rationale behind their structures, and the values, principles, and concepts that you could use in employing them. If that is not enough for you, here are a few more things that the book will focus on: What motivates teams and what ideas and principles do they identify with the most? The basics of the four major Agile methodologies: Scrum, XP, Kanban, and Lean. What makes them different from one another? Restructuring your team's framework to be more compatible with agile methodologies. Picking the right methodology for your team or for a certain project. Preparing, dealing with, and mitigating potential problems that might arise from the application of methodologies. Ensuring sustainability in the application of agile methodologies. In essence, by learning of the Why behind Agile Project Management methods, you can find the How in implementing them for your own team. And eventually, you should be able to achieve the results you have set for the team or, better yet, go beyond those. The information provided in this book has been organized in such a way that it is easy to understand and master, even for those who are relatively new to the concepts of software development and project management. If the prospect of learning how to finish projects faster and more effectively intrigues you, then it is now time to dive deep into the world of Agile Project Management!

User Stories Applied Mike Cohn,2004-03-01 Thoroughly reviewed and eagerly anticipated by the agile community, User Stories Applied offers a requirements process that saves time, eliminates rework, and leads directly to better software. The best way to build software that meets users' needs is to begin with user stories: simple, clear, brief descriptions of functionality that will be valuable to real users. In User Stories Applied, Mike Cohn provides you with a front-to-back blueprint for writing these user stories and weaving them into your development lifecycle. You'll learn what makes a great user story, and what makes a bad one. You'll discover practical ways to gather user stories, even when you can't speak with your users. Then, once you've compiled your user stories, Cohn shows how to organize them, prioritize them, and use them for planning, management, and testing. User role modeling: understanding what users have in common, and where they differ Gathering stories: user interviewing, questionnaires, observation, and workshops Working with managers, trainers, salespeople and other proxies Writing user stories for acceptance testing Using stories to prioritize, set schedules, and estimate release costs Includes end-of-chapter practice questions and exercises User Stories Applied will be invaluable to every software developer, tester, analyst, and manager working with any agile method: XP, Scrum... or even your own home-grown approach.

Becoming Agile Scott Dierdorf,2019-03-27 Becoming Agile is a quick, helpful guide to Agile software development. You'll learn about the history of software development processes, the origins of Agile, and the principles that govern how Agile works. You'll also learn some new ideas about how to become more Agile in the product development process. If you're new to Agile, Becoming Agile will help you get started. If you're experienced, it will help you get better.

Lean-Agile Software Development Alan Shalloway,Guy Beaver,James R. Trott,2009-10-22 Agile techniques have demonstrated immense potential for developing more effective, higher-quality software. However,scaling these techniques to the enterprise presents many challenges. The solution is to integrate the principles and practices of Lean Software Development with Agile's ideology and methods. By doing so, software organizations leverage Lean's powerful capabilities for "optimizing the whole" and managing complex enterprise projects. A combined "Lean-Agile" approach can dramatically improve both developer productivity and the software's business value.In this book, three expert Lean software consultants draw from their unparalleled experience to gather all the insights, knowledge, and new skills you need to succeed with Lean-Agile development. Lean-Agile Software Development shows how to extend Scrum processes with an Enterprise view based on Lean principles. The authors present crucial technical insight into emergent design, and demonstrate how to apply it to make iterative development more effective. They also identify several common development "anti-patterns" that can work against your goals, and they offer actionable, proven alternatives. Lean-Agile Software Development shows how to Transition to Lean Software Development quickly and successfully Manage the initiation of product enhancements Help project managers work together to manage product portfolios more effectively Manage dependencies across the software development organization and with its partners and colleagues Integrate development and QA roles to improve quality and eliminate waste Determine best practices for different software development teams The book's companion Web site, www.netobjectives.com/lasd, provides updates, links to related materials, and support for discussions of the book's content.

Testing in Scrum Tilo Linz,2014-03-28 These days, more and more software development projects are being carried out using agile methods like Scrum. Agile software development promises higher software quality, a shorter time to market, and improved focus on customer needs. However, the transition to working within an agile methodology is not easy. Familiar processes and procedures change drastically. Software testing and software quality assurance have a crucial role in ensuring that a software development team, department, or company successfully implements long-term agile development methods and benefits from this framework. This book discusses agile methodology from the perspective of software testing and software quality assurance management. Software development managers, project managers, and quality assurance

managers will obtain tips and tricks on how to organize testing and assure quality so that agile projects maintain their impact. Professional certified testers and software quality assurance experts will learn how to work successfully within agile software teams and how best to integrate their expertise. Topics include: Agile methodology and classic process models How to plan an agile project Unit tests and test first approach Integration testing and continuous integration System testing and test nonstop Quality management and quality assurance Also included are five case studies from the manufacturing, online-trade, and software industry as well as test exercises for self-assessment. This book covers the new ISTQB Syllabus for Agile Software Testing and is a relevant resource for all students and trainees worldwide who plan to undertake this ISTQB certification.

The Enigmatic Realm of **Agile Development Better Software West**: Unleashing the Language is Inner Magic

In a fast-paced digital era where connections and knowledge intertwine, the enigmatic realm of language reveals its inherent magic. Its capacity to stir emotions, ignite contemplation, and catalyze profound transformations is nothing short of extraordinary. Within the captivating pages of **Agile Development Better Software West** a literary masterpiece penned by way of a renowned author, readers embark on a transformative journey, unlocking the secrets and untapped potential embedded within each word. In this evaluation, we shall explore the book is core themes, assess its distinct writing style, and delve into its lasting effect on the hearts and minds of those who partake in its reading experience.

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Agile Development Better Software West Introduction

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