

# **Better Software Agile Developm**

**Mary Poppendieck, Tom Poppendieck**

The Art of Agile Development James Shore, Shane Warden, 2008 For those considering Extreme Programming, this book provides no-nonsense advice on agile planning, development, delivery, and management taken from the authors' many years of experience. While plenty of books address the what and why of agile development, very few offer the information users can apply directly.

**Visual Studio Team System** James W. Newkirk, Will W. Stott, 2007-05-17 Visual Studio Team System (VSTS) gives Microsoft development teams a powerful, integrated toolset for Agile development. Visual Studio Team System: Better Software Development for Agile Teams is a comprehensive, start-to-finish guide to making the most of VSTS in real-world Agile environments. Using a book-length case study, the authors show how to use VSTS to improve every aspect of software development, step by step—from project planning through design and from coding through testing and deployment. Agile consultant Will Stott and Microsoft development lead James Newkirk carefully integrate theory and practice, offering hands-on exercises, practical insights into core Extreme Programming (XP) techniques, and much more. Coverage includes Using VSTS to support the transition to Agile values and techniques Forming Agile teams and building effective process frameworks Leveraging Team Foundation Version Control to help teams manage change and share their code effectively Implementing incremental builds and integration with Team Foundation Build Making the most of VSTS tools for Test-Driven Development and refactoring Bringing agility into software modeling and using patterns to model solutions more effectively Using the FIT integrated testing framework to make sure customers are getting what they need Estimating, prioritizing, and planning Agile projects

Clean Agile Robert C. Martin, 2019-09-12 Agile Values and Principles for a New Generation “In the journey to all things Agile, Uncle Bob has been there, done that, and has the both the t-shirt and the scars to show for it. This delightful book is part history, part personal stories, and all wisdom. If you want to understand what Agile is and how it came to be, this is the book for you.” –Grady Booch “Bob’s frustration colors every sentence of Clean Agile, but it’s a justified frustration. What is in the world of Agile development is nothing compared to what could be. This book is Bob’s perspective on what to focus on to get to that ‘what could be.’ And he’s been there, so it’s worth listening.” –Kent Beck “It’s good to read Uncle Bob’s take on Agile. Whether just beginning, or a seasoned Agilista, you would do well to read this book. I agree with almost all of it. It’s just some of the parts make me realize my own shortcomings, dammit. It made me double-check our code coverage (85.09%).” –Jon Kern Nearly twenty years after the Agile Manifesto was first presented, the legendary Robert C. Martin (“Uncle Bob”) reintroduces Agile values and principles for a new generation—programmers and nonprogrammers alike. Martin, author of Clean Code and other highly influential software development guides, was there at Agile’s founding. Now, in Clean Agile: Back to Basics, he strips away misunderstandings and distractions that over the years have made it harder to use Agile than was originally intended. Martin describes what Agile is in no uncertain terms: a small discipline that helps small teams manage small projects . . . with huge implications because every big project is comprised of many small projects. Drawing on his fifty years’ experience with projects of every conceivable type, he shows how Agile can help you bring true professionalism to software development. Get back to the basics—what Agile is, was, and should always be Understand the origins, and proper practice, of SCRUM Master essential business-facing Agile practices, from small releases and acceptance tests to whole-team communication Explore Agile team members’ relationships with each other, and with their product Rediscover indispensable Agile technical practices: TDD, refactoring, simple design, and pair programming Understand the central roles values and craftsmanship play in your Agile team’s success If you want Agile’s true benefits, there are no shortcuts: You need to do Agile right. Clean Agile: Back to Basics will show you how, whether you’re a developer, tester, manager, project manager, or customer. Register your book for convenient access to downloads, updates, and/or corrections as they become available. See inside book for details.

**Scaling Software Agility** Dean Leffingwell, 2007-02-26 “Companies have been implementing

large agile projects for a number of years, but the ‘stigma’ of ‘agile only works for small projects’ continues to be a frequent barrier for newcomers and a rallying cry for agile critics. What has been missing from the agile literature is a solid, practical book on the specifics of developing large projects in an agile way. Dean Leffingwell’s book *Scaling Software Agility* fills this gap admirably. It offers a practical guide to large project issues such as architecture, requirements development, multi-level release planning, and team organization. Leffingwell’s book is a necessary guide for large projects and large organizations making the transition to agile development.” —Jim Highsmith, director, Agile Practice, Cutter Consortium, author of *Agile Project Management* “There’s tension between building software fast and delivering software that lasts, between being ultra-responsive to changes in the market and maintaining a degree of stability. In his latest work, *Scaling Software Agility*, Dean Leffingwell shows how to achieve a pragmatic balance among these forces. Leffingwell’s observations of the problem, his advice on the solution, and his description of the resulting best practices come from experience: he’s been there, done that, and has seen what’s worked.” —Grady Booch, IBM Fellow Agile development practices, while still controversial in some circles, offer undeniable benefits: faster time to market, better responsiveness to changing customer requirements, and higher quality. However, agile practices have been defined and recommended primarily to small teams. In *Scaling Software Agility*, Dean Leffingwell describes how agile methods can be applied to enterprise-class development. Part I provides an overview of the most common and effective agile methods. Part II describes seven best practices of agility that natively scale to the enterprise level. Part III describes an additional set of seven organizational capabilities that companies can master to achieve the full benefits of software agility on an enterprise scale. This book is invaluable to software developers, testers and QA personnel, managers and team leads, as well as to executives of software organizations whose objective is to increase the quality and productivity of the software development process but who are faced with all the challenges of developing software on an enterprise scale.

Agile Software Development Thomas Stober,Uwe Hansmann,2009-10-03 Software Development is moving towards a more agile and more flexible approach. It turns out that the traditional waterfall model is not supportive in an environment where technical, financial and strategic constraints are changing almost every day. But what is agility? What are today’s major approaches? And especially: What is the impact of agile development principles on the development teams, on project management and on software architects? How can large enterprises become more agile and improve their business processes, which have been existing since many, many years? What are the limitations of Agility? And what is the right balance between reliable structures and flexibility? This book will give answers to these questions. A strong emphasis will be on real life project examples, which describe how development teams have moved from a waterfall model towards an Agile Software Development approach.

*Agile Principles, Patterns, and Practices in C#* Micah Martin,Robert C. Martin,2006-07-20 With the award-winning book *Agile Software Development: Principles, Patterns, and Practices*, Robert C. Martin helped bring Agile principles to tens of thousands of Java and C++ programmers. Now .NET programmers have a definitive guide to agile methods with this completely updated volume from Robert C. Martin and Micah Martin, *Agile Principles, Patterns, and Practices in C#*. This book presents a series of case studies illustrating the fundamentals of Agile development and Agile design, and moves quickly from UML models to real C# code. The introductory chapters lay out the basics of the agile movement, while the later chapters show proven techniques in action. The book includes many source code examples that are also available for download from the authors’ Web site. Readers will come away from this book understanding Agile principles, and the fourteen practices of Extreme Programming Spiking, splitting, velocity, and planning iterations and releases Test-driven development, test-first design, and acceptance testing Refactoring with unit testing Pair programming Agile design and design smells The five types of UML diagrams and how to use them effectively Object-oriented package design and design patterns How to put all of it together for a real-world project Whether you are a C# programmer or a Visual Basic or Java programmer learning

C#, a software development manager, or a business analyst, *Agile Principles, Patterns, and Practices in C#* is the first book you should read to understand agile software and how it applies to programming in the .NET Framework.

**Agile Software Development Ecosystems** James A. Highsmith, 2002 Traditional software development methods struggle to keep pace with the accelerated pace and rapid change of Internet-era development. Several agile methodologies have been developed in response -- and these approaches to software development are showing exceptional promise. In this book, Jim Highsmith covers them all -- showing what they have in common, where they differ, and how to choose and customize the best agile approach for your needs. **KEY TOPICS:** Highsmith begins by introducing the values and principles shared by virtually all agile software development methods. He presents detailed case studies from organizations that have used them, as well as interviews with each method's principal authors or leading practitioners. Next, he takes a closer look at the key features and techniques associated with each major Agile approach: Extreme Programming (XP), Crystal Methods, Scrum, Dynamic Systems Development Method (DSDM), Lean Development, Adaptive Software Development (ASD), and Feature-Driven Development (FDD). In Part III, Highsmith offers practical advice on customizing the optimal agile discipline for your own organization. **MARKET:** For all software developers, project managers, and other IT professionals seeking more flexible, effective approaches to developing software.

**The Nature of Software Development** Ron Jeffries, 2015-02-19 You need to get value from your software project. You need it free, now, and perfect. We can't get you there, but we can help you get to cheaper, sooner, and better. This book leads you from the desire for value down to the specific activities that help good Agile projects deliver better software sooner, and at a lower cost. Using simple sketches and a few words, the author invites you to follow his path of learning and understanding from a half century of software development and from his engagement with Agile methods from their very beginning. The book describes software development, starting from our natural desire to get something of value. Each topic is described with a picture and a few paragraphs. You're invited to think about each topic; to take it in. You'll think about how each step into the process leads to the next. You'll begin to see why Agile methods ask for what they do, and you'll learn why a shallow implementation of Agile can lead to only limited improvement. This is not a detailed map, nor a step-by-step set of instructions for building the perfect project. There is no map or instructions that will do that for you. You need to build your own project, making it a bit more perfect every day. To do that effectively, you need to build up an understanding of the whole process. This book points out the milestones on your journey of understanding the nature of software development done well. It takes you to a location, describes it briefly, and leaves you to explore and fill in your own understanding. **What You Need:** You'll need your Standard Issue Brain, a bit of curiosity, and a desire to build your own understanding rather than have someone else's detailed ideas poured into your head.

**User Stories Applied** Mike Cohn, 2004-03-01 Thoroughly reviewed and eagerly anticipated by the agile community, *User Stories Applied* offers a requirements process that saves time, eliminates rework, and leads directly to better software. The best way to build software that meets users' needs is to begin with user stories: simple, clear, brief descriptions of functionality that will be valuable to real users. In *User Stories Applied*, Mike Cohn provides you with a front-to-back blueprint for writing these user stories and weaving them into your development lifecycle. You'll learn what makes a great user story, and what makes a bad one. You'll discover practical ways to gather user stories, even when you can't speak with your users. Then, once you've compiled your user stories, Cohn shows how to organize them, prioritize them, and use them for planning, management, and testing. **User role modeling:** understanding what users have in common, and where they differ **Gathering stories:** user interviewing, questionnaires, observation, and workshops **Working with managers, trainers, salespeople and other proxies** **Writing user stories for acceptance testing** **Using stories to prioritize, set schedules, and estimate release costs** **Includes end-of-chapter practice questions and exercises** *User Stories Applied* will be invaluable to every software developer, tester,

analyst, and manager working with any agile method: XP, Scrum... or even your own home-grown approach.

**Essential Skills for the Agile Developer** Alan Shalloway, Scott Bain, Ken Pugh, Amir Kolsky, 2011-08-18 Agile has become today's dominant software development paradigm, but agile methods remain difficult to measure and improve. *Essential Skills for the Agile Developer* fills this gap from the bottom up, teaching proven techniques for assessing and optimizing both individual and team agile practices. Written by four principals of Net Objectives—one of the world's leading agile training and consulting firms—this book reflects their unsurpassed experience helping organizations transition to agile. It focuses on the specific actions and insights that can deliver the greatest design and programming improvements with economical investment. The authors reveal key factors associated with successful agile projects and offer practical ways to measure them. Through actual examples, they address principles, attitudes, habits, technical practices, and design considerations—and above all, show how to bring all these together to deliver higher-value software. Using the authors' techniques, managers and teams can optimize the whole organization and the whole product across its entire lifecycle. *Essential Skills for the Agile Developer* shows how to  
Perform programming by intention  
Separate use from construction  
Consider testability before writing code  
Avoid over- and under-design  
Succeed with Acceptance Test Driven Development (ATDD)  
Minimize complexity and rework  
Use encapsulation more effectively and systematically  
Know when and how to use inheritance  
Prepare for change more successfully  
Perform continuous integration more successfully  
Master powerful best practices for design and refactoring

**Succeeding with Agile** Mike Cohn, 2010 Proven, 100% Practical Guidance for Making Scrum and Agile Work in Any Organization This is the definitive, realistic, actionable guide to starting fast with Scrum and agile—and then succeeding over the long haul. Leading agile consultant and practitioner Mike Cohn presents detailed recommendations, powerful tips, and real-world case studies drawn from his unparalleled experience helping hundreds of software organizations make Scrum and agile work. *Succeeding with Agile* is for pragmatic software professionals who want real answers to the most difficult challenges they face in implementing Scrum. Cohn covers every facet of the transition: getting started, helping individuals transition to new roles, structuring teams, scaling up, working with a distributed team, and finally, implementing effective metrics and continuous improvement. Throughout, Cohn presents *Things to Try Now* sections based on his most successful advice. *Complementary Objection* sections reproduce typical conversations with those resisting change and offer practical guidance for addressing their concerns. Coverage includes  
Practical ways to get started immediately—and get good fast  
Overcoming individual resistance to the changes Scrum requires  
Staffing Scrum projects and building effective teams  
Establishing improvement communities of people who are passionate about driving change  
Choosing which agile technical practices to use or experiment with  
Leading self-organizing teams  
Making the most of Scrum sprints, planning, and quality techniques  
Scaling Scrum to distributed, multiteam projects  
Using Scrum on projects with complex sequential processes or challenging compliance and governance requirements  
Understanding Scrum's impact on HR, facilities, and project management  
Whether you've completed a few sprints or multiple agile projects and whatever your role—manager, developer, coach, ScrumMaster, product owner, analyst, team lead, or project lead—this book will help you succeed with your very next project. Then, it will help you go much further: It will help you transform your entire development organization.

**More Effective Agile** Steve McConnell, 2019-08-24 In this comprehensive yet accessible overview for software leaders, the author presents an impactful, action-oriented prescription—covering the practical considerations needed to ensure you reap the full benefits of effective Agile

**Agile Software Development in the Large** Jutta Eckstein, 2013 Who Says Large Teams Can't Handle Agile Software Development? Agile or lightweight processes have revolutionized the software development industry. They're faster and more efficient than traditional software development processes. They enable developers to embrace requirement changes during the project deliver working software in frequent iterations focus on the human factor in software development

Unfortunately, most agile processes are designed for small or mid-sized software development projects-bad news for large teams that have to deal with rapid changes to requirements. That means all large teams! With Agile Software Development in the Large, Jutta Eckstein-a leading speaker and consultant in the agile community-shows how to scale agile processes to teams of up to 200. The same techniques are also relevant to teams of as few as 10 developers, especially within large organizations. Topics include the agile value system as used in large teams the impact of a switch to agile processes the agile coordination of several sub-teams the way project size and team size influence the underlying architecture Stop getting frustrated with inflexible processes that cripple your large projects! Use this book to harness the efficiency and adaptability of agile software development. Stop getting frustrated with inflexible processes that cripple your large projects! Use this book to harness the efficiency and adaptability of agile software development.

**Changing Software Development** Allan Kelly,2008-02-28 Changing Software Development explains why software development is an exercise in change management and organizational intelligence. An underlying belief is that change is learning and learning creates knowledge. By blending the theory of knowledge management, developers and managers will gain the tools to enhance learning and change to accommodate new innovative approaches such as agile and lean computing. Changing Software Development is peppered with practical advice and case studies to explain how and why knowledge, learning and change are important in the development process. Today, managers are pre-occupied with knowledge management, organization learning and change management; while software developers are often ignorant of the bigger issues embedded in their work. This innovative book bridges this divide by linking the software world of technology and processes to the business world of knowledge, learning and change.

**Agile Software Engineering** Orit Hazzan,Yael Dubinsky,2009-02-28 Overview and Goals The agile approach for software development has been applied more and more extensively since the mid nineties of the 20th century. Though there are only about ten years of accumulated experience using the agile approach, it is currently conceived as one of the mainstream approaches for software development. This book presents a complete software engineering course from the agile angle. Our intention is to present the agile approach in a holistic and comprehensive learning environment that fits both industry and academia and inspires the spirit of agile software development. Agile software engineering is reviewed in this book through the following three perspectives: 1 The Human perspective, which includes cognitive and social aspects, and refers to learning and interpersonal processes between teammates, customers, and management. 1 The Organizational perspective, which includes managerial and cultural aspects, and refers to software project management and control. 1 The Technological perspective, which includes practical and technical aspects, and refers to design, testing, and coding, as well as to integration, delivery, and maintenance of software products. Specifically, we explain and analyze how the explicit attention that agile software development gives these perspectives and their interconnections, helps viii Preface it cope with the challenges of software projects. This multifaceted perspective on software development processes is reflected in this book, among other ways, by the chapter titles, which specify dimensions of software development projects such as quality, time, abstraction, and management, rather than specific project stages, phases, or practices.

**Agile Software Development** Alistair Cockburn,2002 Alastair Cockburn offers advice on bringing difficult software development projects to a successful conclusion with a minimum of stress. The volume is based on over 10 years of interviewing software project teams.

**Essential Scrum** Kenneth S. Rubin,2012 This is a comprehensive guide to Scrum for all (team members, managers, and executives). If you want to use Scrum to develop innovative products and services that delight your customers, this is the complete, single-source reference you've been searching for. This book provides a common understanding of Scrum, a shared vocabulary that can be used in applying it, and practical knowledge for deriving maximum value from it.

**Agile Project Management** Greg Caldwell,2021-01-29 Have you ever tried your hand at software development only to find out that it's much harder than you prepared for? Not only do you

have to make sure that your skills are up to par with everybody else but there is also the matter of coordinating with everyone involved in that project. And with Collaboration comes the potential for complexity. Soon enough, you'll be juggling different deadlines and correspondences, deal with differences in design approaches, and wade through deep technical problems. Aside from that, you'd have to deal with pressure from investors and stakeholders whose visions your team is trying to translate into something tangible but often get blindsided by last-minute committee decisions. Now, what if you are open to a more agile method of managing projects but find changes in your results to be insignificant? For instance, you might have adopted methodologies like Scrum and XP but find your team of going through the motions of the change instead of fully embracing such. Managing a project that requires collaborative effort is complicated and often challenging, there is no doubt to that. But what if someone were to tell you that you can help your team achieve its goals at a faster and far more effective pace? This is where this book comes into play. In this book, you will learn the different Agile Methodologies, the rationale behind their structures, and the values, principles, and concepts that you could use in employing them. If that is not enough for you, here are a few more things that the book will focus on: What motivates teams and what ideas and principles do they identify with the most? The basics of the four major Agile methodologies: Scrum, XP, Kanban, and Lean. What makes them different from one another? Restructuring your team's framework to be more compatible with agile methodologies. Picking the right methodology for your team or for a certain project. Preparing, dealing with, and mitigating potential problems that might arise from the application of methodologies. Ensuring sustainability in the application of agile methodologies. In essence, by learning of the Why behind Agile Project Management methods, you can find the How in implementing them for your own team. And eventually, you should be able to achieve the results you have set for the team or, better yet, go beyond those. The information provided in this book has been organized in such a way that it is easy to understand and master, even for those who are relatively new to the concepts of software development and project management. If the prospect of learning how to finish projects faster and more effectively intrigues you, then it is now time to dive deep into the world of Agile Project Management!

**Lean Software Development** Mary Poppendieck, Tom Poppendieck, 2003-05-08 Lean Software Development: An Agile Toolkit Adapting agile practices to your development organization Uncovering and eradicating waste throughout the software development lifecycle Practical techniques for every development manager, project manager, and technical leader Lean software development: applying agile principles to your organization In Lean Software Development, Mary and Tom Poppendieck identify seven fundamental lean principles, adapt them for the world of software development, and show how they can serve as the foundation for agile development approaches that work. Along the way, they introduce 22 thinking tools that can help you customize the right agile practices for any environment. Better, cheaper, faster software development. You can have all three—if you adopt the same lean principles that have already revolutionized manufacturing, logistics and product development. Iterating towards excellence: software development as an exercise in discovery Managing uncertainty: decide as late as possible by building change into the system. Compressing the value stream: rapid development, feedback, and improvement Empowering teams and individuals without compromising coordination Software with integrity: promoting coherence, usability, fitness, maintainability, and adaptability How to see the whole—even when your developers are scattered across multiple locations and contractors Simply put, Lean Software Development helps you refocus development on value, flow, and people—so you can achieve breakthrough quality, savings, speed, and business alignment.

**Agile Project Management with Kanban** Eric Brechner, 2015 Use Kanban to maximize efficiency, predictability, quality, and value With Kanban, every minute you spend on a software project can add value for customers. One book can help you achieve this goal: Agile Project Management with Kanban. Author Eric Brechner pioneered Kanban within the Xbox engineering team at Microsoft. Now he shows you exactly how to make it work for your team. Think of this book as “Kanban in a box”: open it, read the quickstart guide, and you're up and running fast. As you gain

experience, Brechner reveals powerful techniques for right-sizing teams, estimating, meeting deadlines, deploying components and services, transitioning from Scrum or traditional Waterfall, and more. For every step of your journey, you'll find pragmatic advice, useful checklists, and actionable lessons. This truly is "Kanban in a box": all you need to deliver breakthrough value and quality. Use Kanban techniques to:

- Start delivering continuous value with your current team and project
- Master five quick steps for completing work backlogs
- Plan and staff new projects more effectively
- Minimize work in progress and quickly adjust to change
- Eliminate artificial meetings and prolonged stabilization
- Improve and enhance customer engagement
- Visualize workflow and fix revealed bottlenecks
- Drive quality upstream
- Integrate Kanban into large projects
- Optimize sustained engineering (contributed by James Waletzky)
- Expand Kanban beyond software development

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### **Introduction**

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